**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Form 10-Q**

**(Mark one)**

|  |  |  |
| --- | --- | --- |
|  | **[X]** | **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934** |

**For the quarterly period ended September 30, 2019**

**or**

|  |  |  |
| --- | --- | --- |
|  | **[  ]** | **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934** |

**For the transition period from to**

**Commission File Number 001-36529**

**MTBC, Inc.**

*(Exact name of registrant as specified in its charter)*

|  |  |  |
| --- | --- | --- |
| **Delaware** |  | **22-3832302** |
| *(State or other jurisdiction of*  *incorporation or organization)* |  | *(I.R.S. Employer*  *Identification Number)* |

|  |  |  |
| --- | --- | --- |
| **7 Clyde Road**  **Somerset, New Jersey** |  | **08873** |
| *(Address of principal executive offices)* |  | *(Zip Code)* |

**(732) 873-5133**

*(Registrant’s telephone number, including area code)*

Securities registered pursuant to Section 12(b) of the Act:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Title of each class |  | Trading Symbol(s) |  | Name of each exchange on which registered |
| Common Stock, par value $0.001 per share |  | MTBC |  | Nasdaq Global Market |
| Series A Preferred Stock, par value $0.001 per share |  | MTBCP |  | Nasdaq Global Market |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [  ]

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes [X] No [  ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

|  |  |  |
| --- | --- | --- |
| Large accelerated filer [  ] |  | Accelerated filer [  ] |
| Non-accelerated filer [  ] |  | Smaller reporting company [X] |
|  |  | Emerging growth company [X] |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. [X]

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [] No [X]

At October 31, 2019, the registrant had 12,219,148 shares of common stock, par value $0.001 per share, outstanding.

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**Forward-Looking Statements**

*Certain statements that we make from time to time, including statements contained in this Quarterly Report on Form 10-Q, constitute “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. All statements other than statements of historical fact contained in this Quarterly Report on Form 10-Q are forward-looking statements. These statements relate to anticipated future events, future results of operations or future financial performance. In some cases, you can identify forward-looking statements by terminology such as “may,” “might,” “will,” “should,” “intends,” “expects,” “plans,” “goals,” “projects,” “anticipates,” “believes,” “estimates,” “predicts,” “potential,” or “continue” or the negative of these terms or other comparable terminology. Our operations involve risks and uncertainties, many of which are outside of our control, and any one of which, or a combination of which, could materially affect our results of operations and whether the forward-looking statements ultimately prove to be correct. Forward-looking statements in this Quarterly Report on Form 10-Q include, without limitation, statements reflecting management’s expectations for future financial performance and operating expenditures (including our ability to continue as a going concern, to raise additional capital and to succeed in our future operations), expected growth, profitability and business outlook, increased sales and marketing expenses, and the expected results from the integration of our acquisitions.*

*Forward-looking statements are only predictions, are uncertain and involve substantial known and unknown risks, uncertainties, and other factors which may cause our (or our industry’s) actual results, levels of activity or performance to be materially different from any future results, levels of activity or performance expressed or implied by these forward-looking statements. These factors include, among other things, the unknown risks and uncertainties that we believe could cause actual results to differ from these forward-looking statements as set forth under the heading “Risk Factors” in our Annual Report on Form 10-K filed with the SEC on March 20, 2019. New risks and uncertainties emerge from time to time, and it is not possible for us to predict all of the risks and uncertainties that could have an impact on the forward-looking statements, including without limitation, risks and uncertainties relating to:*

|  |  |  |
| --- | --- | --- |
|  | ● | our ability to manage our growth, including acquiring, partnering with, and effectively integrating recent acquisitions and other acquired businesses into our infrastructure and avoiding legal exposure and liabilities associated with acquired companies and assets; |
|  |  |  |
|  | ● | our ability to retain our clients and revenue levels, including effectively migrating new clients and maintaining or growing the revenue levels of our new and existing clients; |
|  |  |  |
|  | ● | our ability to maintain operations in Pakistan and Sri Lanka in a manner that continues to enable us to offer competitively priced products and services; |
|  |  |  |
|  | ● | our ability to keep pace with a rapidly changing healthcare industry; |
|  |  |  |
|  | ● | our ability to consistently achieve and maintain compliance with a myriad of federal, state, foreign, local, payor and industry requirements, regulations, rules, laws and contracts; |
|  |  |  |
|  | ● | our ability to maintain and protect the privacy of confidential and protected Company, client and patient information; |
|  |  |  |
|  | ● | our ability to protect and enforce intellectual property rights; |
|  |  |  |
|  | ● | our ability to attract and retain key officers and employees, and the continued involvement of Mahmud Haq as executive chairman, all of which are critical to our ongoing operations, growing our business and integrating of our newly acquired businesses; |
|  |  |  |
|  | ● | our ability to comply with covenants contained in our credit agreement with our senior secured lender, Silicon Valley Bank and other future debt facilities; |
|  |  |  |
|  | ● | our ability to pay our monthly preferred dividends to the holders of our Series A Preferred Stock; |
|  |  |  |
|  | ● | our ability to compete with other companies developing products and selling services competitive with ours, and who may have greater resources and name recognition than we have; and |
|  |  |  |
|  | ● | our ability to keep and increase market acceptance of our products and services. |

*We cannot guarantee future results, levels of activity or performance. Except as required by law, we are under no duty to update or revise any of such forward-looking statements, whether as a result of new information, future events, or otherwise, after the date of this Quarterly Report on Form 10-Q.*

*You should read this Quarterly Report on Form 10-Q with the understanding that our actual future results, levels of activity, performance and events and circumstances may be materially different from what we expect.*

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**PART I. FINANCIAL INFORMATION**

Item 1. Condensed Consolidated Financial Statements (Unaudited)

**MTBC, INC.**

**CONDENSED CONSOLIDATED BALANCE SHEETS**

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **September 30, 2019** | |  |  | **December 31, 2018** | |  |
|  |  | **(Unaudited)** | |  |  |  | |  |
| ASSETS |  |  | |  |  |  | |  |
| CURRENT ASSETS: |  |  |  |  |  |  |  |  |
| Cash |  | $ | 13,987,197 |  |  | $ | 14,472,483 |  |
| Accounts receivable - net of allowance for doubtful accounts of $265,000 and $189,000 at September 30, 2019 and December 31, 2018, respectively |  |  | 7,900,078 |  |  |  | 7,331,474 |  |
| Contract asset |  |  | 2,696,193 |  |  |  | 2,608,631 |  |
| Inventory |  |  | 375,300 |  |  |  | 444,437 |  |
| Current assets - related party |  |  | 13,200 |  |  |  | 25,203 |  |
| Prepaid expenses and other current assets |  |  | 1,092,616 |  |  |  | 1,191,445 |  |
| Total current assets |  |  | 26,064,584 |  |  |  | 26,073,673 |  |
| Property and equipment - net |  |  | 2,039,777 |  |  |  | 1,832,187 |  |
| Operating lease right-of-use assets |  |  | 4,261,709 |  |  |  | - |  |
| Intangible assets - net |  |  | 6,165,273 |  |  |  | 6,634,003 |  |
| Goodwill |  |  | 12,633,696 |  |  |  | 12,593,795 |  |
| Other assets |  |  | 392,642 |  |  |  | 489,703 |  |
| TOTAL ASSETS |  | $ | 51,557,681 |  |  | $ | 47,623,361 |  |
| LIABILITIES AND SHAREHOLDERS’ EQUITY |  |  |  |  |  |  |  |  |
| CURRENT LIABILITIES: |  |  |  |  |  |  |  |  |
| Accounts payable |  | $ | 2,904,181 |  |  | $ | 2,438,267 |  |
| Accrued compensation |  |  | 1,999,001 |  |  |  | 1,731,063 |  |
| Accrued expenses |  |  | 2,450,523 |  |  |  | 1,589,009 |  |
| Deferred rent (current portion) |  |  | - |  |  |  | 90,657 |  |
| Operating lease liability (current portion) |  |  | 1,962,064 |  |  |  | - |  |
| Deferred revenue (current portion) |  |  | 16,439 |  |  |  | 25,355 |  |
| Accrued liability to related party |  |  | 663 |  |  |  | 10,663 |  |
| Notes payable (current portion) |  |  | 383,691 |  |  |  | 277,776 |  |
| Contingent consideration |  |  | - |  |  |  | 526,432 |  |
| Dividend payable |  |  | 1,586,528 |  |  |  | 1,468,724 |  |
| Total current liabilities |  |  | 11,303,090 |  |  |  | 8,157,946 |  |
| Notes payable |  |  | 121,511 |  |  |  | 222,400 |  |
| Deferred rent |  |  | - |  |  |  | 189,366 |  |
| Operating lease liability |  |  | 2,501,112 |  |  |  | - |  |
| Deferred revenue |  |  | 16,308 |  |  |  | 18,949 |  |
| Deferred tax liability |  |  | 198,931 |  |  |  | 164,346 |  |
| Total liabilities |  |  | 14,140,952 |  |  |  | 8,753,007 |  |
| COMMITMENTS AND CONTINGENCIES |  |  |  |  |  |  |  |  |
| SHAREHOLDERS’ EQUITY: |  |  |  |  |  |  |  |  |
| Preferred stock, $0.001 par value - authorized 7,000,000 and 4,000,000 shares at September 30, 2019 and December 31, 2018, respectively; issued and outstanding 2,307,633 and 2,136,289 shares at September 30, 2019 and December 31, 2018, respectively |  |  | 2,308 |  |  |  | 2,136 |  |
| Common stock, $0.001 par value - authorized 29,000,000 and 19,000,000 shares at September 30, 2019 and December 31, 2018, respectively; issued 12,953,122 and 12,570,557 shares at September 30, 2019 and December 31, 2018, respectively; outstanding 12,212,323 and 11,829,758 shares at September 30, 2019 and December 31, 2018, respectively |  |  | 12,953 |  |  |  | 12,571 |  |
| Additional paid-in capital |  |  | 64,743,714 |  |  |  | 65,142,460 |  |
| Accumulated deficit |  |  | (25,407,952 | ) |  |  | (24,203,745 | ) |
| Accumulated other comprehensive loss |  |  | (1,272,294 | ) |  |  | (1,421,068 | ) |
| Less: 740,799 common shares held in treasury, at cost at September 30, 2019 and December 31, 2018 |  |  | (662,000 | ) |  |  | (662,000 | ) |
| Total shareholders’ equity |  |  | 37,416,729 |  |  |  | 38,870,354 |  |
| TOTAL LIABILITIES AND SHAREHOLDERS’ EQUITY |  | $ | 51,557,681 |  |  | $ | 47,623,361 |  |

See notes to condensed consolidated financial statements.

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**MTBC, INC.**

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended** | | | | | |  |  | **Nine Months Ended** | | | | | |  |
|  |  | **September 30,** | | | | | |  |  | **September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| NET REVENUE |  | $ | 16,851,328 |  |  | $ | 17,044,526 |  |  | $ | 48,681,038 |  |  | $ | 34,034,788 |  |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 10,535,629 |  |  |  | 12,123,907 |  |  |  | 31,779,564 |  |  |  | 20,941,535 |  |
| Selling and marketing |  |  | 347,568 |  |  |  | 461,512 |  |  |  | 1,091,524 |  |  |  | 1,169,583 |  |
| General and administrative |  |  | 4,451,975 |  |  |  | 5,131,295 |  |  |  | 13,757,805 |  |  |  | 10,786,234 |  |
| Research and development |  |  | 175,758 |  |  |  | 263,717 |  |  |  | 648,822 |  |  |  | 768,517 |  |
| Change in contingent consideration |  |  | (279,565 | ) |  |  | 25,473 |  |  |  | (343,768 | ) |  |  | 68,253 |  |
| Depreciation and amortization |  |  | 814,210 |  |  |  | 822,098 |  |  |  | 2,407,111 |  |  |  | 1,972,565 |  |
| Restructuring and impairment charges |  |  | 136,332 |  |  |  | - |  |  |  | 136,332 |  |  |  | - |  |
| Total operating expenses |  |  | 16,181,907 |  |  |  | 18,828,002 |  |  |  | 49,477,390 |  |  |  | 35,706,687 |  |
| OPERATING INCOME (LOSS) |  |  | 669,421 |  |  |  | (1,783,476 | ) |  |  | (796,352 | ) |  |  | (1,671,899 | ) |
| OTHER: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest income |  |  | 57,272 |  |  |  | 24,544 |  |  |  | 202,969 |  |  |  | 59,768 |  |
| Interest expense |  |  | (88,925 | ) |  |  | (104,872 | ) |  |  | (284,883 | ) |  |  | (253,120 | ) |
| Other (expense) income - net |  |  | (688,342 | ) |  |  | (218,721 | ) |  |  | (224,151 | ) |  |  | 151,242 |  |
| LOSS BEFORE INCOME TAXES |  |  | (50,574 | ) |  |  | (2,082,525 | ) |  |  | (1,102,417 | ) |  |  | (1,714,009 | ) |
| Income tax provision (benefit) |  |  | 86,970 |  |  |  | (250,072 | ) |  |  | 101,790 |  |  |  | (151,872 | ) |
| NET LOSS |  | $ | (137,544 | ) |  | $ | (1,832,453 | ) |  | $ | (1,204,207 | ) |  | $ | (1,562,137 | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Preferred stock dividend |  |  | 1,602,833 |  |  |  | 1,056,214 |  |  |  | 4,582,239 |  |  |  | 3,080,263 |  |
| NET LOSS ATTRIBUTABLE TO COMMON SHAREHOLDERS |  | $ | (1,740,377 | ) |  | $ | (2,888,667 | ) |  | $ | (5,786,446 | ) |  | $ | (4,642,400 | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net loss per common share: basic and diluted |  | $ | (0.14 | ) |  | $ | (0.25 | ) |  | $ | (0.48 | ) |  | $ | (0.40 | ) |
| Weighted-average common shares used to compute basic and diluted loss per share |  |  | 12,146,110 |  |  |  | 11,770,178 |  |  |  | 12,038,819 |  |  |  | 11,684,659 |  |

See notes to condensed consolidated financial statements.

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**MTBC, INC.**

**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (UNAUDITED)**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended** | | | | | |  |  | **Nine Months Ended** | | | | | |  |
|  |  | **September 30,** | | | | | |  |  | **September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| NET LOSS |  | $ | (137,544 | ) |  | $ | (1,832,453 | ) |  | $ | (1,204,207 | ) |  | $ | (1,562,137 | ) |
| OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustment (a) |  |  | 701,992 |  |  |  | 175,032 |  |  |  | 148,774 |  |  |  | (255,372 | ) |
| COMPREHENSIVE INCOME (LOSS) |  | $ | 564,448 |  |  | $ | (1,657,421 | ) |  | $ | (1,055,433 | ) |  | $ | (1,817,509 | ) |

(a) No tax effect has been recorded as the Company recorded a valuation allowance against the tax benefit from its foreign currency translation adjustments.

See notes to condensed consolidated financial statements.

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**MTBC, INC.**

**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS’ EQUITY (UNAUDITED)**

**FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND SEPTEMBER 30, 2018**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Preferred Stock** | | | | | |  |  | **Common Stock** | | | | | |  |  | **Additional Paid-in** | |  |  | **Accumulated** | |  |  | **Accumulated Other Comprehensive** | |  |  | **Treasury (Common)** | |  |  | **Total**  **Shareholders’** | |  |
|  |  | **Shares** | |  |  | **Amount** | |  |  | **Shares** | |  |  | **Amount** | |  |  | **Capital** | |  |  | **Deficit** | |  |  | **Loss** | |  |  | **Stock** | |  |  | **Equity** | |  |
| Balance - December 31, 2018 |  |  | 2,136,289 |  |  | $ | 2,136 |  |  |  | 12,570,557 |  |  | $ | 12,571 |  |  | $ | 65,142,460 |  |  | $ | (24,203,745 | ) |  | $ | (1,421,068 | ) |  | $ | (662,000 | ) |  | $ | 38,870,354 |  |
| Net loss |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (295,691 | ) |  |  | - |  |  |  | - |  |  |  | (295,691 | ) |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 209,345 |  |  |  | - |  |  |  | 209,345 |  |
| Issuance of stock under the equity incentive plan |  |  | 26,160 |  |  |  | 26 |  |  |  | 179,984 |  |  |  | 180 |  |  |  | (206 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 523,556 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 523,556 |  |
| Tax withholding obligations on stock issued to employees |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (800,271 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (800,271 | ) |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,492,700 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,492,700 | ) |
| Balance - March 31, 2019 |  |  | 2,162,449 |  |  | $ | 2,162 |  |  |  | 12,750,541 |  |  | $ | 12,751 |  |  | $ | 63,372,839 |  |  | $ | (24,499,436 | ) |  | $ | (1,211,723 | ) |  | $ | (662,000 | ) |  | $ | 37,014,593 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net loss |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (770,972 | ) |  |  | - |  |  |  | - |  |  |  | (770,972 | ) |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (762,563 | ) |  |  | - |  |  |  | (762,563 | ) |
| Issuance of stock under the equity incentive plan |  |  | - |  |  |  | - |  |  |  | 18,500 |  |  |  | 18 |  |  |  | (18 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 473,387 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 473,387 |  |
| Tax withholding obligations on stock issued to employees |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (58,536 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (58,536 | ) |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,486,706 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,486,706 | ) |
| Balance - June 30, 2019 |  |  | 2,162,449 |  |  | $ | 2,162 |  |  |  | 12,769,041 |  |  | $ | 12,769 |  |  | $ | 62,300,966 |  |  | $ | (25,270,408 | ) |  | $ | (1,974,286 | ) |  | $ | (662,000 | ) |  | $ | 34,409,203 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net loss |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (137,544 | ) |  |  | - |  |  |  | - |  |  |  | (137,544 | ) |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 701,992 |  |  |  | - |  |  |  | 701,992 |  |
| Issuance of stock under the equity incentive plan |  |  | - |  |  |  | - |  |  |  | 184,081 |  |  |  | 184 |  |  |  | (184 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |
| Issuance of preferred stock, net of fees and expenses |  |  | 145,184 |  |  |  | 146 |  |  |  | - |  |  |  | - |  |  |  | 3,718,960 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 3,719,106 |  |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 326,803 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 326,803 |  |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,602,831 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,602,831 | ) |
| Balance - September 30, 2019 |  |  | 2,307,633 |  |  | $ | 2,308 |  |  |  | 12,953,122 |  |  | $ | 12,953 |  |  | $ | 64,743,714 |  |  | $ | (25,407,952 | ) |  | $ | (1,272,294 | ) |  | $ | (662,000 | ) |  | $ | 37,416,729 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance - December 31, 2017 before adoption |  |  | 1,086,739 |  |  | $ | 1,087 |  |  |  | 12,271,390 |  |  | $ | 12,272 |  |  | $ | 45,129,517 |  |  | $ | (23,509,386 | ) |  | $ | (721,070 | ) |  | $ | (662,000 | ) |  | $ | 20,250,420 |  |
| Cumulative effect of adopting ASC 606 |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 1,444,121 |  |  |  | - |  |  |  | - |  |  |  | 1,444,121 |  |
| Balance - January 1, 2018 after adoption |  |  | 1,086,739 |  |  | $ | 1,087 |  |  |  | 12,271,390 |  |  | $ | 12,272 |  |  | $ | 45,129,517 |  |  | $ | (22,065,265 | ) |  | $ | (721,070 | ) |  | $ | (662,000 | ) |  | $ | 21,694,541 |  |
| Net income |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 75,036 |  |  |  | - |  |  |  | - |  |  |  | 75,036 |  |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (203,146 | ) |  |  | - |  |  |  | (203,146 | ) |
| Issuance of stock under the equity incentive plan |  |  | 29,550 |  |  |  | 29 |  |  |  | 134,583 |  |  |  | 134 |  |  |  | (163 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 112,090 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 112,090 |  |
| Tax withholding obligations on stock issued to employees |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (226,250 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (226,250 | ) |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (775,332 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (775,332 | ) |
| Balance - March 31, 2018 |  |  | 1,116,289 |  |  | $ | 1,116 |  |  |  | 12,405,973 |  |  | $ | 12,406 |  |  | $ | 44,239,862 |  |  | $ | (21,990,229 | ) |  | $ | (924,216 | ) |  | $ | (662,000 | ) |  | $ | 20,676,939 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net income |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 195,280 |  |  |  | - |  |  |  | - |  |  |  | 195,280 |  |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (227,258 | ) |  |  | - |  |  |  | (227,258 | ) |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 364,710 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 364,710 |  |
| Issuance of preferred stock, net of fees and expenses |  |  | 420,000 |  |  |  | 420 |  |  |  | - |  |  |  | - |  |  |  | 9,354,490 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 9,354,910 |  |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,248,717 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,248,717 | ) |
| Balance - June 30, 2018 |  |  | 1,536,289 |  |  | $ | 1,536 |  |  |  | 12,405,973 |  |  | $ | 12,406 |  |  | $ | 52,710,345 |  |  | $ | (21,794,949 | ) |  | $ | (1,151,474 | ) |  | $ | (662,000 | ) |  | $ | 29,115,864 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net loss |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,832,453 | ) |  |  | - |  |  |  | - |  |  |  | (1,832,453 | ) |
| Foreign currency translation adjustment |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 175,032 |  |  |  | - |  |  |  | 175,032 |  |
| Issuance of stock under the equity incentive plan |  |  | - |  |  |  | - |  |  |  | 164,584 |  |  |  | 165 |  |  |  | (165 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |
| Common stock warrants issued |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 101,989 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 101,989 |  |
| Stock-based compensation, net of cash settlements |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 881,605 |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | 881,605 |  |
| Tax withholding obligations on stock issued to employees |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (119,250 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (119,250 | ) |
| Preferred stock dividends |  |  | - |  |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,056,214 | ) |  |  | - |  |  |  | - |  |  |  | - |  |  |  | (1,056,214 | ) |
| Balance - September 30, 2018 |  |  | 1,536,289 |  |  | $ | 1,536 |  |  |  | 12,570,557 |  |  | $ | 12,571 |  |  | $ | 52,518,310 |  |  | $ | (23,627,402 | ) |  | $ | (976,442 | ) |  | $ | (662,000 | ) |  | $ | 27,266,573 |  |

For all periods presented, the preferred stock dividends were paid monthly at the rate of $2.75 per share per annum.

See notes to condensed consolidated financial statements.

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**MTBC, INC.**

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**

**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018**

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **2019** | |  |  | **2018** | |  |
| OPERATING ACTIVITIES: |  |  |  |  |  |  |  |  |
| Net loss |  | $ | (1,204,207 | ) |  | $ | (1,562,137 | ) |
| Adjustments to reconcile net loss to net cash provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  |  | 2,457,183 |  |  |  | 2,015,508 |  |
| Deferred rent |  |  | - |  |  |  | (49,608 | ) |
| Lease amortization |  |  | 1,440,066 |  |  |  | - |  |
| Deferred revenue |  |  | (11,557 | ) |  |  | (40,873 | ) |
| Provision for doubtful accounts |  |  | 105,315 |  |  |  | 261,541 |  |
| Provision (benefit) for deferred income taxes |  |  | 34,585 |  |  |  | (187,072 | ) |
| Foreign exchange loss (gain) |  |  | 408,057 |  |  |  | (105,418 | ) |
| Interest accretion |  |  | 381,827 |  |  |  | 143,030 |  |
| Gain on sale of assets |  |  | (26,213 | ) |  |  | - |  |
| Stock-based compensation expense |  |  | 2,324,799 |  |  |  | 1,523,682 |  |
| Change in contingent consideration |  |  | (343,768 | ) |  |  | 68,253 |  |
| Changes in operating assets and liabilities, net of businesses acquired: |  |  |  |  |  |  |  |  |
| Accounts receivable |  |  | (126,542 | ) |  |  | 901,683 |  |
| Contract asset |  |  | 51,607 |  |  |  | (464,470 | ) |
| Inventory |  |  | 69,137 |  |  |  | (148,858 | ) |
| Other assets |  |  | (108,080 | ) |  |  | (24,869 | ) |
| Accounts payable and other liabilities |  |  | (698,408 | ) |  |  | 2,418,110 |  |
| Net cash provided by operating activities |  |  | 4,753,801 |  |  |  | 4,748,502 |  |
| INVESTING ACTIVITIES: |  |  |  |  |  |  |  |  |
| Capital expenditures, net |  |  | (1,326,650 | ) |  |  | (743,115 | ) |
| Cash paid for acquisitions |  |  | (1,600,000 | ) |  |  | (12,600,000 | ) |
| Net cash used in investing activities |  |  | (2,926,650 | ) |  |  | (13,343,115 | ) |
| FINANCING ACTIVITIES: |  |  |  |  |  |  |  |  |
| Proceeds from issuance of preferred stock, net of fees and expenses |  |  | 3,719,106 |  |  |  | 9,354,910 |  |
| Preferred stock dividends paid |  |  | (4,464,435 | ) |  |  | (2,771,192 | ) |
| Settlement of tax withholding obligations on stock issued to employees |  |  | (1,320,650 | ) |  |  | (333,007 | ) |
| Proceeds from line of credit |  |  | - |  |  |  | 6,625,000 |  |
| Repayments of line of credit |  |  | - |  |  |  | (6,625,000 | ) |
| Repayments of notes payable, net |  |  | (290,164 | ) |  |  | (329,426 | ) |
| Contingent consideration payments |  |  | (182,664 | ) |  |  | (111,495 | ) |
| Other financing activities |  |  | - |  |  |  | (33,150 | ) |
| Net cash (used in) provided by financing activities |  |  | (2,538,807 | ) |  |  | 5,776,640 |  |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH |  |  | 226,370 |  |  |  | (284,685 | ) |
| NET DECREASE IN CASH |  |  | (485,286 | ) |  |  | (3,102,658 | ) |
| CASH - beginning of the period |  |  | 14,472,483 |  |  |  | 4,362,232 |  |
| CASH - end of the period |  | $ | 13,987,197 |  |  | $ | 1,259,574 |  |
| SUPPLEMENTAL NONCASH INVESTING AND FINANCING ACTIVITIES: |  |  |  |  |  |  |  |  |
| Vehicle financing obtained |  | $ | 24,909 |  |  | $ | 90,284 |  |
| Dividends declared, not paid |  | $ | 1,586,528 |  |  | $ | 1,056,218 |  |
| Purchase of prepaid insurance through assumption of note |  | $ | 301,359 |  |  | $ | 271,248 |  |
| Warrants issued |  | $ | - |  |  | $ | 101,989 |  |
| SUPPLEMENTAL INFORMATION - Cash paid during the period for: |  |  |  |  |  |  |  |  |
| Income taxes |  | $ | 95,822 |  |  | $ | 29,673 |  |
| Interest |  | $ | 46,089 |  |  | $ | 45,083 |  |

See notes to condensed consolidated financial statements.

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**MTBC, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**AS OF AND FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (UNAUDITED)**

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| --- | --- |
| **1.** | **Organization and Business** |

MTBC, Inc., (and together with its consolidated subsidiaries “MTBC” or the “Company”) is a healthcare information technology company that offers an integrated suite of proprietary cloud-based electronic health records and practice management solutions, together with related business services, to healthcare providers. The Company’s integrated services are designed to help customers increase revenues, streamline workflows and make better business and clinical decisions, while reducing administrative burdens and operating costs. The Company’s services include full-scale revenue cycle management, electronic health records, and other technology-driven practice management services for private and hospital-employed healthcare providers. MTBC has its corporate offices in Somerset, New Jersey and maintains client support teams throughout the U.S., Pakistan and Sri Lanka.

MTBC was founded in 1999 and incorporated under the laws of the State of Delaware in 2001. In 2004, MTBC formed MTBC Private Limited (or “MTBC Pvt. Ltd.”), a 99.9% majority-owned subsidiary of MTBC based in Pakistan. The remaining 0.01% of the shares of MTBC Pvt. Ltd. is owned by the founder and Executive Chairman of MTBC. In 2016, MTBC formed MTBC Acquisition Corp. (“MAC”), a Delaware corporation, in connection with its acquisition of substantially all of the assets of MediGain, LLC and its subsidiary, Millennium Practice Management Associates, LLC (together “MediGain). MAC has a wholly owned subsidiary in Sri Lanka, RCM MediGain Colombo, Pvt. Ltd. In May 2018, MTBC formed MTBC Health, Inc. (“MHI”) and MTBC Practice Management, Corp. (“MPM”), each a Delaware corporation in connection with MTBC’s acquisition of substantially all of the revenue cycle management, practice management and group purchasing organization assets of Orion Healthcorp, Inc. and 13 of its affiliates (together, “Orion”). MHI is a direct, wholly owned subsidiary of MTBC, and was formed to own and operate the revenue cycle management and group purchasing organization businesses acquired from Orion. MPM is a wholly owned subsidiary of MHI and was formed to own and operate the practice management business acquired from Orion. In March 2019, MTBC formed MTBC-Med, Inc. (“MED”), a Delaware corporation, in connection with its acquisition of substantially all of the assets of Etransmedia Technology, Inc. and its subsidiaries (“ETM”). See Note 3.

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| **2.** | **BASIS OF PRESENTATION** |

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial reporting and as required by Regulation S-X, Rule 8-03. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of the Company’s management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of items of a normal and recurring nature) necessary to present fairly the Company’s financial position as of September 30, 2019, the results of operations for the three and nine months ended September 30, 2019 and 2018 and cash flows for the nine months ended September 30, 2019 and 2018. When preparing financial statements in conformity with GAAP, the Company must make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ significantly from those estimates.

The condensed consolidated balance sheet as of December 31, 2018 was derived from our audited consolidated financial statements. The accompanying unaudited condensed consolidated financial statements and notes thereto should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2018, which are included in the Company’s Annual Report on Form 10-K, filed with the SEC on March 20, 2019.

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***Recent Accounting Pronouncements*** — In February 2016, the Financial Accounting Standards Board “FASB” issued ASU No. 2016-02, *Leases (Topic 842).* The new standard requires organizations that have leased assets, referred to as “lessees,” to recognize on the balance sheet the assets and liabilities that represent the rights and obligations created by those leases, respectively. Under the new guidance, a lessee is required to recognize assets and liabilities for leases with lease terms of more than 12 months. Consistent with current GAAP, the recognition, measurement and presentation of expenses and cash flows arising from a lease by a lessee primarily will depend on its classification as a finance or operating lease. However, unlike current GAAP which requires only capital leases to be recognized on the balance sheet, the new ASU requires both types of leases to be recognized on the balance sheet. The FASB has subsequently issued further ASU’s related to the standard providing additional practical expedients and an optional transition method allowing entities to not recast comparative periods. The amendments in ASU No. 2016-02 are now effective.

We adopted the standard on January 1, 2019 using the optional transition adjustment method. As part of the adoption of ASC 842, we performed an assessment of the impact that the new lease recognition standard has on the condensed consolidated financial statements. All of our leases, which consist of facility and equipment leases, have been classified as operating leases. The Company does not have any financing leases. We adopted the requirements of the new standard without restating the prior periods. There was no impact to the accumulated deficit as of the date of adoption. For leases in place at the transition date, we adopted the package of practical expedients that allows us to not reassess: (1) whether any expired or existing contracts are or contain leases, (2) lease classification for any expired or existing leases and (3) initial direct costs for any expired or existing leases.

We have also adopted the practical expedients that allow us to treat the lease and non-lease components of our leases as a single component for our facility leases. We elected the short-term lease recognition exemption for all leases that qualify. As such, for those leases that qualify, we did not recognize ROU asset or lease liabilities as part of the transition adjustment. As of January 1, 2019, the impact on the consolidated assets was approximately $4.2 million and the impact on the consolidated liabilities was approximately $4.4 million. The adoption of ASC 842 did not have a material effect on the Company’s results of operations, stockholders’ equity, or statement of cash flows.

We have also evaluated, documented, and implemented required changes in internal control as part of our adoption of the new lease recognition standard. These changes include implementing updated accounting policies affected by ASC 842 and implementing a new information technology application to calculate our right-of-use assets, lease liabilities and required disclosures.

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| **3.** | **ACQUISITIONS** |

**2019 Acquisition**

On April 3, 2019, the Company executed an asset purchase agreement (“APA”) to acquire substantially all of the assets of ETM. The purchase price was $1.6 million and the assumption of certain liabilities, excluding acquisition-related costs of approximately $125,000. Per the APA, the acquisition had an effective date of April 1, 2019. The acquisition has been accounted for as a business combination.

The ETM acquisition added additional clients to the Company’s customer base and, similar to previous acquisitions, broadened the Company’s presence in the healthcare information technology industry through geographic expansion of its customer base and by increasing available customer relationship resources and specialized trained staff.

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The purchase price allocation for ETM was performed by the Company and is summarized as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Customer relationships |  | $ | 856,000 |  |
| Accounts receivable |  |  | 547,377 |  |
| Contract asset |  |  | 139,169 |  |
| Operating lease right-of-use assets |  |  | 1,224,480 |  |
| Property and equipment |  |  | 91,277 |  |
| Goodwill |  |  | 39,901 |  |
| Operating lease liabilities |  |  | (1,224,480 | ) |
| Accrued expenses |  |  | (73,724 | ) |
| Total |  | $ | 1,600,000 |  |

The acquired accounts receivable are recorded at fair value which represents amounts that have subsequently been paid or are expected to be paid by clients. The fair value of customer relationships was based on the estimated discounted cash flows generated by these intangibles. The goodwill from this acquisition is deductible ratably for income tax purposes over fifteen years and represents the Company’s ability to have an expanded local presence in additional markets and operational synergies that we expect to achieve that would not be available to other market participants.

The weighted-average amortization period of the acquired intangible assets is four years.

Revenue earned from the clients obtained from the ETM acquisition was approximately $1.7 million and $3.7 million, respectively during the three and nine months ended September 30, 2019.

**2018 Acquisition**

On May 7, 2018, the Company executed an APA to acquire substantially all of the revenue cycle, practice management, and group purchasing organization assets of Orion. The purchase price was $12.6 million, excluding acquisition-related costs of approximately $245,000. Per the APA, the acquisition had an effective date of July 1, 2018. The acquisition has been accounted for as a business combination.

The Orion acquisition added a significant number of clients to the Company’s customer base and, similar to previous acquisitions, broadened the Company’s presence in the healthcare information technology industry through geographic expansion of its customer base and by increasing available customer relationship resources and specialized trained staff. The acquisition also included Orion’s practice management and group purchasing services. The practice management services provide three pediatric medical practices with the nurses, administrative support, facilities, supplies, equipment, marketing, RCM, accounting and other non-clinical services needed to efficiently operate the practices. The group purchasing services enable medical providers to purchase various vaccines directly from selected pharmaceutical companies at a discounted price.

The Company engaged a third-party valuation specialist to assist the Company in valuing the assets acquired from Orion. The following table summarizes the purchase price allocation.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Customer relationships |  | $ | 6,250,000 |  |
| Accounts receivable |  |  | 5,654,919 |  |
| Contract asset |  |  | 861,341 |  |
| Inventory |  |  | 307,278 |  |
| Property and equipment |  |  | 319,352 |  |
| Goodwill |  |  | 329,852 |  |
| Accounts payable |  |  | (677,872 | ) |
| Accrued expenses |  |  | (444,870 | ) |
| Total |  | $ | 12,600,000 |  |

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The acquired accounts receivable are recorded at fair value which represents amounts that have subsequently been paid or are expected to be paid by clients. The inventory acquired represents vaccines held at the managed practices. The fair value of customer relationships was based on the estimated discounted cash flows generated by these intangibles. The goodwill from this acquisition is deductible ratably for income tax purposes over fifteen years and represents the Company’s ability to have an expanded local presence in additional markets, operational synergies that we expect to achieve that would not be available to other market participants and the ability to offer group purchasing and practice management services.

The weighted-average amortization period of the acquired intangibles is seven years.

**Pro forma financial information (Unaudited)**

The unaudited pro forma information below represents condensed consolidated results of operations as if the Orion and ETM acquisitions occurred on January 1, 2018. The pro forma information has been included for comparative purposes and is not indicative of results of operations that the Company would have had if the acquisitions occurred on the above date, nor is it necessarily indicative of future results. The unaudited pro forma information reflects material, non-recurring pro forma adjustments directly attributable to the business combinations. The difference between the actual revenue and the pro forma revenue is approximately $19.1 million of additional revenue recorded by Orion and approximately $9.3 million of additional revenue recorded by ETM for the nine months ended September 30, 2018.

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended** | | | | | |  |  | **Nine Months Ended** | | | | | |  |
|  |  | **September 30,** | | | | | |  |  | **September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
|  |  |  | ($ in thousands except per share amounts) | | | | | | | | | | | | |  |
| Total revenue |  | $ | 16,851 |  |  | $ | 19,807 |  |  | $ | 50,748 |  |  | $ | 62,416 |  |
| Net loss |  | $ | (84 | ) |  | $ | (4,008 | ) |  | $ | (2,752 | ) |  | $ | (9,961 | ) |
| Net loss attributable to common shareholders |  | $ | (1,686 | ) |  | $ | (5,064 | ) |  | $ | (7,334 | ) |  | $ | (13,041 | ) |
| Net loss per common share |  | $ | (0.14 | ) |  | $ | (0.43 | ) |  | $ | (0.61 | ) |  | $ | (1.12 | ) |

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| **4.** | **GOODWILL AND INTANGIBLE ASSETS-NET** |

Goodwill consists of the excess of the purchase price over the fair value of identifiable net assets of businesses acquired. The following is the summary of the changes to the carrying amount of goodwill for the nine months ended September 30, 2019 and the year ended December 31, 2018:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Nine Months Ended** | |  |  | **Year Ended** | |  |
|  |  | **September 30, 2019** | |  |  | **December 31, 2018** | |  |
| Beginning gross balance |  | $ | 12,593,795 |  |  | $ | 12,263,943 |  |
| Acquisitions |  |  | 39,901 |  |  |  | 329,852 |  |
| Ending gross balance |  | $ | 12,633,696 |  |  | $ | 12,593,795 |  |

Of the total goodwill, approximately $90,000 is allocated to the Practice Management segment and the balance is allocated to the Healthcare IT segment.

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Intangible assets include customer contracts and relationships and covenants not-to-compete acquired in connection with acquisitions, as well as trademarks acquired and software costs. Intangible assets - net as of September 30, 2019 and December 31, 2018 consist of the following:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **September 30, 2019** | |  |  | **December 31, 2018** | |  |
| Contracts and relationships acquired |  | $ | 23,597,300 |  |  | $ | 22,741,300 |  |
| Non-compete agreements |  |  | 1,236,377 |  |  |  | 1,236,377 |  |
| Other intangible assets |  |  | 1,852,852 |  |  |  | 1,477,059 |  |
| Total intangible assets |  |  | 26,686,529 |  |  |  | 25,454,736 |  |
| Less: Accumulated amortization |  |  | 20,521,256 |  |  |  | 18,820,733 |  |
| Intangible assets - net |  | $ | 6,165,273 |  |  | $ | 6,634,003 |  |

Amortization expense was approximately $1.7 million and $1.5 million for the nine months ended September 30, 2019 and 2018 and approximately $577,000 and $633,000 for the three months ended September 30, 2019 and 2018, respectively. The weighted-average amortization period is currently seven years.

As of September 30, 2019, future amortization scheduled to be expensed is as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Years ending** |  |  | |  |
| **December 31** |  |  | |  |
| 2019 (three months) |  | $ | 387,892 |  |
| 2020 |  |  | 1,380,325 |  |
| 2021 |  |  | 1,235,554 |  |
| 2022 |  |  | 872,973 |  |
| 2023 |  |  | 338,529 |  |
| Thereafter |  |  | 1,950,000 |  |
| Total |  | $ | 6,165,273 |  |

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| **5.** | **NET LOss per COMMON share** |

The following table reconciles the weighted-average shares outstanding for basic and diluted net loss per share for the three and nine months ended September 30, 2019 and 2018:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended** | | | | | |  |  | **Nine Months Ended** | | | | | |  |
|  |  | **September 30,** | | | | | |  |  | **September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| Basic and Diluted: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net loss attributable to common shareholders |  | $ | (1,740,377 | ) |  | $ | (2,888,667 | ) |  | $ | (5,786,446 | ) |  | $ | (4,642,400 | ) |
| Weighted-average common shares used to compute basic and diluted loss per share |  |  | 12,146,110 |  |  |  | 11,770,178 |  |  |  | 12,038,819 |  |  |  | 11,684,659 |  |
| Net loss attributable to common shareholders per share - Basic and Diluted |  | $ | (0.14 | ) |  | $ | (0.25 | ) |  | $ | (0.48 | ) |  | $ | (0.40 | ) |

All unvested restricted stock units (“RSUs”), the 200,000 warrants granted to Opus Bank (“Opus”) and the 153,489 warrants granted to Silicon Valley Bank (“SVB”) have been excluded from the above calculations as they were anti-dilutive. Vested RSUs and vested restricted shares have been included in the above calculations.

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| **6.** | **Debt** |

*SVB* — During October 2017, the Company opened a revolving line of credit from SVB under a three-year agreement. The SVB credit facility is a secured revolving line of credit where borrowings are based on a formula of 200% of repeatable revenue adjusted by an annualized attrition rate as defined in the credit agreement. During the third quarter of 2018, the credit line was increased from $5 million to $10 million and the term was extended for an additional year. Nothing was drawn on this line of credit as of December 31, 2018 or September 30, 2019. Interest on the SVB revolving line of credit is charged at the prime rate plus 1.50%. There is also a fee of one-half of 1% annually for the unused portion of the credit line. The debt is secured by all of the Company’s domestic assets and 65% of the shares in its offshore facilities. Future acquisitions are subject to approval by SVB.

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*Vehicle Financing Notes* — The Company financed certain vehicle purchases both in the United States and in Pakistan. The vehicle financing notes have three to six years terms and were issued at current market rates.

*Insurance Financing* — The Company finances certain insurance purchases over the term of the policy life. The interest rate charged is 4.52% based on the annual renewal.

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| **7.** | **leases** |

We determine if an arrangement is a lease at inception. Operating leases are included in operating lease right-of-use (“ROU”) assets, current operating lease liability and non-current operating lease liability in our condensed consolidated balance sheet as of September 30, 2019. The Company does not have any finance leases.

ROU assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the lease commencement date based on the estimated present value of lease payments over the lease term.

We use our estimated incremental borrowing rates, which are derived from information available at the lease commencement date, in determining the present value of lease payments. For leases in existence at the adoption of ASC 842, we used the incremental borrowing rate as of January 1, 2019. We give consideration to our bank financing arrangements, geographical location and collateralization of assets when calculating our incremental borrowing rates.

Our lease terms include options to extend the lease when it is reasonably certain that we will exercise that option. Leases with a term of less than 12 months are not recorded in the condensed consolidated balance sheet. Our lease agreements do not contain any residual value guarantees. For real estate leases, we account for the lease and non-lease components as a single lease component. Some leases include escalation clauses and termination options that are factored in the determination of the lease payments when appropriate.

If a lease is modified after the effective date, the operating lease ROU asset and liability is re-measured using the current incremental borrowing rate. During the three months ended September 30, 2019, a lease impairment of approximately $87,000 was recorded since the Company is no longer using one of its leased facilities and is currently in the process of subleasing the space. Restructuring charges of approximately $49,000 were recorded in the three months ended September 30, 2019 which represent the remaining lease costs for another leased facility that was closed and the employees were transferred to another Company facility.

We lease all of our facilities and some equipment. Lease expense is included in direct operating costs and general and administrative expenses in the condensed consolidated statements of operations based on the nature of the expense. As of September 30, 2019, we had 32 leased properties, five in Practice Management and 27 in Healthcare IT, with remaining terms ranging from less than one year to four years. Our lease terms are determined taking into account lease renewal options, the Company’s anticipated operating plans and leases that are on a month-to-month basis. We also have some related party leases – see Note 9.

The components of lease expense were as follows:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30, 2019** | |  |  | **Nine Months Ended September 30, 2019** | |  |
| Operating lease cost |  | $ | 572,516 |  |  | $ | 1,677,137 |  |
| Short-term lease cost |  |  | 51,353 |  |  |  | 189,329 |  |
| Variable lease cost |  |  | 6,873 |  |  |  | 25,906 |  |
| Total- net lease cost |  | $ | 630,742 |  |  | $ | 1,892,372 |  |

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Short-term lease cost represents leases that were not capitalized as the lease term as of the later of January 1, 2019 or the beginning of the lease was less than 12 months. Variable lease costs include utilities, real estate taxes and common area maintenance costs.

Supplemental balance sheet information related to leases was as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | **September 30, 2019** | |  |
| Operating leases: |  |  |  |  |
| Operating lease ROU assets, net |  | $ | 4,261,709 |  |
|  |  |  |  |  |
| Current operating lease liabilities |  | $ | 1,962,064 |  |
| Non-current operating lease liabilities |  |  | 2,501,112 |  |
| Total operating lease liabilities |  | $ | 4,463,176 |  |
|  |  |  |  |  |
| Operating leases: |  |  |  |  |
| ROU assets, gross |  | $ | 5,760,741 |  |
| Asset lease expense |  |  | (1,440,066 | ) |
| Foreign exchange loss |  |  | (58,966 | ) |
| ROU assets, net |  | $ | 4,261,709 |  |
|  |  |  |  |  |
| Weighted average remaining lease term (in years): |  |  |  |  |
| Operating leases |  |  | 2.55 |  |
| Weighted average discount rate: |  |  |  |  |
| Operating leases |  |  | 7.06 | % |

Supplemental cash flow and other information related to leases was as follows:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30, 2019** | |  |  | **Nine Months Ended September 30, 2019** | |  |
|  |  |  | |  |  |  | |  |
| Cash paid for amounts included in the measurement of lease liabilities: |  |  |  |  |  |  |  |  |
| Operating cash flows from operating leases |  | $ | 611,249 |  |  | $ | 1,736,133 |  |
|  |  |  |  |  |  |  |  |  |
| ROU assets obtained in exchange for lease liabilities: |  |  |  |  |  |  |  |  |
| Operating leases, net of restructuring, impairment and terminations |  | $ | (119,052 | ) |  | $ | 1,514,989 |  |

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Maturities of lease liabilities are as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operating leases** |  |  | |  |
| 2019 (three months) |  | $ | 642,614 |  |
| 2020 |  |  | 2,050,239 |  |
| 2021 |  |  | 1,407,800 |  |
| 2022 |  |  | 572,984 |  |
| 2023 |  |  | 153,330 |  |
| 2024 |  |  | 4,226 |  |
| Total lease payments |  |  | 4,831,193 |  |
| Less: imputed interest |  |  | (368,017 | ) |
| Total lease obligations |  |  | 4,463,176 |  |
| Less: current obligations |  |  | (1,962,064 | ) |
| Long-term lease obligations |  | $ | 2,501,112 |  |

As of September 30, 2019, we have one operating lease commitment with a six year term that commences on January 1, 2020 aggregating approximately $1.2 million.

Disclosures related to periods prior to adoption of ASC 842:

Operating lease rent expense was approximately $591,000 and $1.0 million for the three and nine months ended September 30, 2018, respectively. Month-to-month leases and cancellable leases are not included in the table below. Certain leases are maintained on a month-to-month basis. This includes leases for the US corporate facility and other locations with the Executive Chairman (see Note 9). As of December 31, 2018, future lease payment obligations under non-cancellable operating leases were as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Operating leases** |  |  | |  |
| 2019 |  | $ | 932,068 |  |
| 2020 |  |  | 715,059 |  |
| 2021 |  |  | 510,927 |  |
| 2022 |  |  | 412,585 |  |
| 2023 |  |  | 91,797 |  |
| Total |  | $ | 2,662,436 |  |

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| **8.** | **Commitments and Contingencies** |

**Legal Proceedings** — On April 4, 2017, Randolph Pain Relief and Wellness Center (“RPRWC”) filed an arbitration demand with the American Arbitration Association (the “Arbitration”) seeking to arbitrate claims against MTBC, Inc. (“MTBC”) and MTBC Acquisition Corp. (“MAC”). The claims relate solely to services provided by Millennium Practice Management Associates, Inc. (“MPMA”), a subsidiary of MediGain, LLC, pursuant to a billing services agreement that contains an arbitration provision. MTBC and MAC jointly moved in the Superior Court of New Jersey, Chancery Division, Somerset County (the “Chancery Court”) to enjoin the Arbitration on the grounds that neither were a party to the billing services agreement. On May 30, 2018, the Chancery Court denied that motion and MTBC and MAC appealed. The Chancery Court ordered the Arbitration stayed pending the appeal.

On April 23, 2019, the Appellate Division reversed the Chancery Court’s ruling that MTBC is required to participate in the Arbitration and remanded the case for further proceedings before the Chancery Court on that issue. The Appellate Division upheld the Chancery Court’s ruling that MAC was required to participate in the Arbitration. Discovery is currently ongoing in the remanded matter.

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RPRWC seeks compensatory damages of $6.6 million, plus costs, for MPMA’s alleged breach of the billing services agreement. RPRWC’s breach of contract and compensatory damages claims have not been the subject of the ongoing court proceedings, which have focused solely on whether RPRWC can compel MTBC and MAC to arbitrate its claim. Thus, RPRWC has not yet provided MTBC and MAC with information sufficient to enable them to estimate a range of possible losses that may arise from the Arbitration. ​If MTBC is compelled to arbitrate RPRWC’s claims it plans to mount a vigorous defense. Likewise, MAC intends to vigorously defend against RPRWC’s claims. If ​RPRWC is successful in the Arbitration, MTBC and MAC anticipate the award would be substantially less than the amount claimed.

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| **9.** | **Related PARTIES** |

The Company had sales to a related party, a physician who is the wife of the Executive Chairman. Revenues from this customer were approximately $14,000 and $15,000 for the nine months ended September 30, 2019 and 2018, and $5,000 and $6,000 for the three months ended September 30, 2019 and 2018, respectively. As of September 30, 2019, and December 31, 2018, the receivable balance due from this customer was approximately $2,000 and $1,600, respectively.

The Company is a party to a nonexclusive aircraft dry lease agreement with Kashmir Air, Inc. (“KAI”), which is owned by the Executive Chairman. The Company recorded an expense of approximately $86,000 and $96,000 for the nine month periods ended September 30, 2019 and 2018, and $32,000 for both the three months ended September 30, 2019 and 2018. As of September 30, 2019 and December 31, 2018, the Company had a liability outstanding to KAI of approximately $1,000 and $11,000, respectively, which is included in accrued liability to related party in the condensed consolidated balance sheets. The original aircraft lease expired on March 31, 2019 and was not included in the ROU asset at January 1, 2019 or March 31, 2019. A lease for a different aircraft at the same lease rate was entered into as of April 1, 2019 and has been included in the ROU asset and operating lease liability at September 30, 2019.

The Company leases its corporate offices in New Jersey, its temporary housing for its foreign visitors, a storage facility and its backup operations center in Bagh, Pakistan, from the Executive Chairman. The related party rent expense for the nine months ended September 30, 2019 and 2018 was approximately $144,000 and $141,000, respectively, and for three months ended September 30, 2019 and 2018 was approximately $47,000 and $46,000, respectively and is included in direct operating costs and general and administrative expense in the consolidated statements of operations. During the three months ended September 30, 2019, the Company spent approximately $37,000 to upgrade one of the leased facilities. The Company estimates it will spend approximately an additional $21,000 to upgrade the facility in the following quarter. Current assets-related party in the condensed consolidated balance sheets includes security deposits and prepaid rent related to the leases of the Company’s corporate offices in the amount of approximately $13,000 and $25,000 as of September 30, 2019 and December 31, 2018, respectively.

Included in the ROU asset at September 30, 2019 is approximately $505,000 applicable to the related party leases. Included in the current and non-current operating lease liability at September 30, 2019 is approximately $281,000 and $230,000, respectively applicable to the related party leases.

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| **10.** | **REVENUE** |

*Introduction*

The Company accounts for revenue in accordance with ASC 606, *Revenue from Contracts with Customers*, which was adopted January 1, 2018 using the modified retrospective method. All revenue is recognized as our performance obligations are satisfied. A performance obligation is a promise in a contract to transfer a distinct good or service to a customer, and is the unit of account under ASC 606. Under ASC 606, the Company recognizes revenue when the revenue cycle management services begin on the medical billing claims, which is generally upon receipt of the claim from the provider. For revenue cycle management services, the Company estimates the value of the consideration it will earn over the remaining contractual period as our services are provided and recognizes the fees over the term; this estimation involves predicting the amounts our clients will ultimately collect associated with the services they provided. The selling price of the Company’s services equals the contractual price. Certain significant estimates, such as payment-to-charge ratios, effective billing rates and the estimated contractual payment periods are required to measure revenue cycle management revenue under ASC 606.

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Most of our current contracts with customers contain a single performance obligation. For contracts where we provide multiple services, such as where we perform multiple ancillary services, each service represents its own performance obligation. Selling prices are based on the contractual price for the service, which approximates the stand alone selling price.

We apply the portfolio approach as permitted by ASC 606 as a practical expedient to contracts with similar characteristics and we use estimates and assumptions when accounting for those portfolios. Our contracts generally include standard commercial payment terms. We have no significant obligations for refunds, warranties or similar obligations and our revenue does not include taxes collected from our customers.

*Disaggregation of Revenue from Contracts with Customers*

We derive revenue from seven primary sources: revenue cycle management services, practice management services, professional services, ancillary services, group purchasing services, printing and mailing services, and clearinghouse and EDI (electronic data interchange) services.

The following table represents a disaggregation of revenue for the three and nine months ended September 30:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended**  **September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| **Healthcare IT:** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue cycle management services |  | $ | 10,808,438 |  |  | $ | 11,695,675 |  |  | $ | 32,798,563 |  |  | $ | 26,954,715 |  |
| Professional services |  |  | 376,189 |  |  |  | 532,763 |  |  |  | 1,094,960 |  |  |  | 717,031 |  |
| Ancillary services |  |  | 873,841 |  |  |  | 530,285 |  |  |  | 2,303,118 |  |  |  | 1,092,376 |  |
| Group purchasing services |  |  | 295,850 |  |  |  | 477,168 |  |  |  | 700,963 |  |  |  | 477,168 |  |
| Printing and mailing services |  |  | 436,735 |  |  |  | 335,999 |  |  |  | 1,186,834 |  |  |  | 985,522 |  |
| Clearinghouse and EDI services |  |  | 146,989 |  |  |  | 158,214 |  |  |  | 433,923 |  |  |  | 493,554 |  |
| **Practice Management:** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Practice management services |  |  | 3,913,286 |  |  |  | 3,314,422 |  |  |  | 10,162,677 |  |  |  | 3,314,422 |  |
| Total |  | $ | 16,851,328 |  |  | $ | 17,044,526 |  |  | $ | 48,681,038 |  |  | $ | 34,034,788 |  |

*Revenue cycle management services:*

Revenue cycle management services are the recurring process of submitting and following up on claims with health insurance companies in order for the healthcare providers to receive payment for the services they rendered. MTBC typically invoices customers on a monthly basis based on the actual collections received by its customers and the agreed-upon rate in the sales contract. The services include use of practice management software and related tools (on a software-as-a-service (“SaaS”) basis), electronic health records (on a SaaS basis), medical billing services and use of mobile health solutions. We consider the services to be one performance obligation since the promises are not distinct in the context of the contract. The performance obligation consists of a series of distinct services that are substantially the same and have the same periodic pattern of transfer to our customers.

In many cases, our clients may terminate their agreements with 90 days’ notice without cause, thereby limiting the term in which we have enforceable rights and obligations, although this time period can vary between clients. Our payment terms are normally net 30 days. Although our contracts typically have stated terms of one or more years, under ASC 606 our contracts are considered month-to-month and accordingly, there is no financing component.

For the majority of our revenue cycle management contracts, the total transaction price is variable because our obligation is to process an unknown quantity of claims, as and when requested by our customers over the contract period. When a contract includes variable consideration, we evaluate the estimate of the variable consideration to determine whether the estimate needs to be constrained; therefore, we include variable consideration in the transaction price only to the extent that it is probable that a significant reversal of the amount of cumulative revenue recognized will not occur when the uncertainty associated with variable consideration is subsequently resolved. Estimates to determine variable consideration such as payment to charge ratios, effective billing rates, and the estimated contractual payment periods are updated at each reporting date. Revenue is recognized over the performance period using the input method.

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*Other revenue streams:*

MTBC also provides implementation and professional services to certain customers and records revenue monthly on a time and materials or a fixed rate basis. The performance obligation is satisfied over time as the implementation or professional services are rendered.

Ancillary services represent services such as coding, credentialing and transcription that are rendered in connection with the delivery of revenue cycle management and related medical services. The Company invoices customers monthly, based on the actual amount of services performed at the agreed upon rate in the contract. These services are only offered to revenue cycle management customers. These services do not represent a material right because the services are optional to the customer and customers electing these services are charged the same price for those services as if they were on a standalone basis. Each individual coding, credentialing or transcription transaction processed represents a performance obligation, which is satisfied over time as that individual service is rendered.

The Company provides group purchasing services which enable medical providers to purchase various vaccines directly from selected pharmaceutical companies at a discounted price. Currently, there are approximately 4,000 medical providers who are members of the program. Revenue is recognized as the vaccine shipments are made to the medical providers. Referral fees from the pharmaceutical companies are paid to MTBC either quarterly or annually and the Company adjusts its revenue accrual at the time of payment. The Company makes significant judgments regarding the variable consideration which we expect to be entitled to for the group purchasing services which includes the anticipated shipments to the members enrolled in the program, anticipated volumes of purchases made by the members, and the changes in the number of members. The amounts recorded are constrained by estimates of decreases in shipments and loss of members to avoid a significant revenue reversal in the subsequent period. The only performance obligation is to provide the pharmaceutical companies with the medical providers who want to become members in order to purchase vaccines. The performance obligation is satisfied once the medical provider agrees to purchase a specific quantity of vaccines and the medical provider’s information is forwarded to the vaccine suppliers. The Company records a contract asset for revenue earned and not paid as the ultimate payment is conditioned on achieving certain volume thresholds.

The Company provides printing and mailing services for both revenue cycle management customers and a non- revenue cycle management customer, and invoices on a monthly basis based on the number of prints, the agreed-upon rate per print and the postage incurred. The performance obligation is satisfied once the printing and mailing is completed.

The medical billing clearinghouse service takes claim information from customers, checks the claims for errors and sends this information electronically to insurance companies. MTBC invoices customers on a monthly basis based on the number of claims submitted and the agreed-upon rate in the agreement. This service is provided to medical practices and providers to medical practices who are not revenue cycle management customers. The performance obligation is satisfied once the relevant submissions are completed.

For all of the above revenue streams other than group purchasing services, revenue is recognized over time, which is typically one month or less, which closely matches the point in time that the customer simultaneously receives and consumes the benefits provided by the Company. For the group purchasing services, revenue is recognized at a point in time. Other than the group purchasing services, each of the Company’s services are substantially the same and have the same periodic pattern of transfer to the customer. Each service provided by the Company is considered a separate performance obligation.

*Practice management services:*

The Company also provides practice management services under long-term management service agreements to three medical practices. We provide the medical practices with the nurses, administrative support, facilities, supplies, equipment, marketing, RCM, accounting, and other non-clinical services needed to efficiently operate their practices. Revenue is recognized as the services are provided to the medical practices. Revenue recorded in the consolidated statements of operations represents the reimbursement of costs paid by the Company for the practices and the management fee earned each month for managing the practice. The management fee is based on either a fixed fee or a percentage of the net operating income.

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The Company assumes all financial risk for the performance of the managed medical practices. Revenue is impacted by amount of the costs incurred by the practices and their operating income. The gross billing of the practices is impacted by billing rates, changes in current procedural terminology code reimbursement and collection trends which in turn impacts the management fee that the Company is entitled to. Billing rates are reviewed at least annually and adjusted based on current insurer reimbursement practices. The performance obligation is satisfied as the management services are provided.

Our contracts for practice management services have approximately an additional 20 years remaining and are only cancellable under very limited circumstances. The Company receives a management fee each month for managing the day-to-day business operations of each medical group as a fixed fee or a percentage payment of the net operating income which is included in revenue in the consolidated statements of operations.

The Company also provides accounting services and a practice manager to one additional medical practice for which it receives monthly fees.

Our practice management services obligations consist of a series of distinct services that are substantially the same and have the same periodic pattern of transfer to our customers. Revenue is recognized over time, however, for reporting and convenience purposes management fee is computed at each month end.

*Information about contract balances:*

The contract asset in the condensed consolidated balance sheets represents the revenue associated with the amounts we estimate our revenue cycle management clients will ultimately collect associated with the services they have provided and the relative fee we charge associated with those collections, together with amounts related to the group purchasing services. As of September 30, 2019, the estimated revenue expected to be recognized in the future related to the remaining revenue cycle management performance obligations outstanding was approximately $2.0 million. We expect to recognize substantially all of the revenue for the remaining performance obligations over the next three months. Approximately $700,000 of the contract asset represents revenue earned, not paid, from the group purchasing services.

Accounts receivable are shown separately at their net realizable value in our condensed consolidated balance sheets. Amounts that we are entitled to collect under the applicable contract are recorded as accounts receivable. Invoicing is performed at the end of each month when the services have been provided. The contract asset results from our revenue cycle management services and is due to the timing of revenue recognition, submission of claims from our customers and payments from the insurance providers. The contract asset includes our right to payment for services already transferred to a customer when the right to payment is conditional on something other than the passage of time. For example, contracts for revenue cycle management services where we recognize revenue over time but do not have a contractual right to payment until the customer receives payment of their claim from the insurance provider. The contract asset also includes the revenue accrued, not received, for the group purchasing services.

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The contract asset was approximately $2.7 million and $2.5 million as of September 30, 2019 and September 30, 2018, respectively. Changes in the contract asset are recorded as adjustments to net revenue. The changes primarily result from providing services to revenue cycle management customers that result in additional consideration and are offset by our right to payment for services becoming unconditional and changes in the revenue accrued for the group purchasing services. The contract asset for our group purchasing services is reduced when we receive payments from vaccine manufacturers and is increased for revenue earned, not received. Deferred revenue represents sign-up fees received from customers that are amortized over three years. The opening and closing balances of the Company’s accounts receivable, contract asset and deferred revenue are as follows for the nine months ended September 30, 2019 and 2018:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Accounts Receivable, Net** | |  |  | **Contract Asset** | |  |  | **Deferred Revenue (current)** | |  |  | **Deferred Revenue (long term)** | |  |
| Balance as of January 1, 2019 |  | $ | 7,331,474 |  |  | $ | 2,608,631 |  |  | $ | 25,355 |  |  | $ | 18,949 |  |
| ETM acquisition |  |  | - |  |  |  | 139,169 |  |  |  | - |  |  |  | - |  |
| Increase (decrease), net |  |  | 568,604 |  |  |  | (51,607 | ) |  |  | (8,916 | ) |  |  | (2,641 | ) |
| Balance as of September 30, 2019 |  | $ | 7,900,078 |  |  | $ | 2,696,193 |  |  | $ | 16,439 |  |  | $ | 16,308 |  |
| Balance as of January 1, 2018 |  | $ | 3,879,463 |  |  | $ | 1,342,692 |  |  | $ | 62,104 |  |  | $ | 28,615 |  |
| Orion acquisition |  |  | 5,727,618 |  |  |  | 673,317 |  |  |  | - |  |  |  | - |  |
| (Decrease) increase, net |  |  | (1,163,224 | ) |  |  | 464,470 |  |  |  | (31,890 | ) |  |  | (8,983 | ) |
| Balance as of September 30, 2018 |  | $ | 8,443,857 |  |  | $ | 2,480,479 |  |  | $ | 30,214 |  |  | $ | 19,632 |  |

*Deferred commissions:*

Our sales incentive plans include commissions payable to employees and third parties at the time of initial contract execution that are capitalized as incremental costs to obtain a contract. The capitalized commissions are amortized over the period the related services are transferred. As we do not offer commissions on contract renewals, we have determined the amortization period to be the estimated client life, which is three years. Deferred commissions were approximately $44,000 and $108,000 at September 30, 2019 and 2018, respectively, and are included in the other assets amounts in the condensed consolidated balance sheets.

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| **11.** | **STOCK-BASED COMPENSATION** |

In April 2014, the Company adopted its Equity Incentive Plan (the “Plan”), reserving 1,351,000 shares of common stock for grants to employees, officers, directors and consultants. During April 2017, the Plan was amended and restated whereby an additional 1,500,000 shares of common stock and 100,000 shares of Series A Preferred Stock were added to the plan for future issuance. During June 2018, the Company’s shareholders approved the addition of 200,000 preferred shares to the Plan for future grants. As of September 30, 2019, 398,404 shares of common stock and 138,400 shares of Series A Preferred Stock are available for grant under the Plan. Permissible awards include incentive stock options, non-statutory stock options, stock appreciation rights, restricted stock, RSUs, performance stock and cash-settled awards and other stock-based awards in the discretion of the Compensation Committee of the Board of Directors including unrestricted stock grants.

The common stock equity-based RSUs contain a common provision in which the units shall immediately vest and become converted into common shares at the rate of one share per RSU, immediately after a change in control, as defined in the award agreement. The preferred stock RSUs contain a similar provision, which vest and convert to Series A Preferred Stock upon a change in control.

***Common and preferred stock RSUs***

In February 2019, the Compensation Committee approved executive bonuses to be paid in shares of Series A Preferred Stock, with the number of shares and the amount based on specified criteria being achieved during the year 2019. The actual amount will be settled in early 2020 based on the achievement of the specified criteria. For the three and nine months ended September 30, 2019, an expense of approximately $301,000 and $904,000, respectively, was recorded for these bonuses based on the value of the shares at the grant date and recognized over the service period. The portion of the stock compensation expense to be used for the payment of withholding and payroll taxes is included in accrued compensation in the condensed consolidated balance sheets. The balance of the stock compensation expense has been recorded as additional paid-in capital.

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The following table summarizes the RSU transactions related to the common and preferred stock under the Equity Incentive Plan for the nine months ended September 30, 2019:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Common Stock** | |  |  | **Preferred Stock** | |  |
| Outstanding and unvested shares at January 1, 2019 |  |  | 929,347 |  |  |  | 44,800 |  |
| Granted |  |  | 176,000 |  |  |  | 44,000 |  |
| Vested |  |  | (581,065 | ) |  |  | (44,800 | ) |
| Forfeited |  |  | (26,614 | ) |  |  | - |  |
| Outstanding and unvested shares at September 30, 2019 |  |  | 497,668 |  |  |  | 44,000 |  |

Of the total outstanding and unvested common stock RSUs at September 30, 2019, 464,335 RSUs are classified as equity and 33,333 RSUs are classified as a liability. All of the preferred stock RSUs are classified as equity.

***Stock-based compensation expense***

The Company recognizes compensation expense on a straight-line basis over the total requisite service period for the entire award. For stock awards classified as equity, the market price of our common stock or preferred stock on the date of grant is used in recording the fair value of the award and includes the related taxes. For stock awards classified as a liability, the earned amount is marked to market based on the end of period common stock price. The liability for the cash-settled awards was approximately $550,000 and $118,000 at September 30, 2019 and December 31, 2018, respectively, and is included in accrued compensation in the condensed consolidated balance sheets.

The following table summarizes the components of share-based compensation expense for the three and nine months ended September 30, 2019 and 2018:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Stock-based compensation included in the condensed consolidated statements of operations:** |  | **Three Months Ended  September 30,** | | | | | |  |  | **Nine Months Ended  September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| Direct operating costs |  | $ | 49,590 |  |  | $ | 39,703 |  |  | $ | 146,448 |  |  | $ | 49,562 |  |
| General and administrative |  |  | 693,138 |  |  |  | 935,159 |  |  |  | 2,100,609 |  |  |  | 1,457,759 |  |
| Research and development |  |  | 9,044 |  |  |  | 8,208 |  |  |  | 18,878 |  |  |  | 13,152 |  |
| Selling and marketing |  |  | 22,839 |  |  |  | 3,209 |  |  |  | 58,864 |  |  |  | 3,209 |  |
| Total stock-based compensation expense |  | $ | 774,611 |  |  | $ | 986,279 |  |  | $ | 2,324,799 |  |  | $ | 1,523,682 |  |

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| **12.** | **INCOME TAXES** |

The income tax expense for the three months ended September 30, 2019 was approximately $87,000, comprised of a current tax expense of $37,000 and deferred tax expense of $50,000. The current and deferred income tax provisions for the nine months ended September 30, 2019 were approximately $67,000 and $35,000, respectively.

The current income tax provision for the three and nine months ended September 30, 2019 and 2018 primarily relates to state minimum taxes and foreign income taxes. The deferred tax provision for the three and nine months ended September 30, 2019 and 2018 relates to the book and tax difference of amortization on indefinite-lived intangibles, primarily goodwill.

Although the Company is forecasting a return to profitability, it has incurred cumulative losses which make realization of deferred tax asset difficult to support in accordance with ASC 740. Accordingly, a valuation allowance has been recorded against the Federal and state deferred tax assets as of September 30, 2019 and December 31, 2018.

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| **13.** | **FAIR VALUE OF FINANCIAL INSTRUMENTS** |

As of September 30, 2019, and December 31, 2018, the carrying amounts of accounts receivable, accounts payable and accrued expenses approximated their estimated fair values because of the short term nature of these financial instruments.

*Fair value measurements-Level 2*

Our notes payable are carried at cost and approximate fair value since the interest rates being charged approximate market rates. As a result, the Company categorizes these borrowings as level 2 in the fair value hierarchy.

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*Contingent Consideration*

The Company’s contingent consideration of approximately $526,000 as of December 31, 2018 is a Level 3 liability. The fair value of the contingent consideration at December 31, 2018 was primarily driven by changes in revenue estimates related to the acquisitions during 2015 and 2016, the passage of time and the associated discount rate. Due to the number of factors used to determine contingent consideration, it is not possible to determine a range of outcomes.

The following table provides a reconciliation of the beginning and ending balances for the contingent consideration measured at fair value using significant unobservable inputs (Level 3):

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Fair Value Measurement at Reporting Date Using Significant Unobservable Inputs, Level 3** | | | | | |  |
|  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |
| Balance - January 1, |  | $ | 526,432 |  |  | $ | 603,411 |  |
| Change in fair value |  |  | (343,768 | ) |  |  | 68,253 |  |
| Payments |  |  | (182,664 | ) |  |  | (111,495 | ) |
| Balance - September 30, |  | $ | - |  |  | $ | 560,169 |  |

As of September 30, 2019, all contingent consideration liabilities were settled. The change in fair value for the nine months ended September 30, 2019 represents the favorable settlement of the contingent consideration liabilities.

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| **14.** | **SEGMENT REPORTING** |

Both our Chief Executive Officer and Executive Chairman serve as the Chief Operating Decision Maker (“CODM”), organize the Company, manage resource allocations and measure performance among two operating and reportable segments: (i) Healthcare IT and (ii) Practice Management.

The Healthcare IT segment includes revenue cycle management and other services. The Practice Management segment includes the management of three medical practices and starting April 1, 2019, certain practice management services are being provided to a fourth practice. Each segment is considered a reporting unit. The CODM evaluates financial performance of the business units on the basis of revenue and direct operating costs excluding unallocated amounts, which are mainly corporate overhead costs. Our CODM does not evaluate operating segments using asset or liability information. The accounting policies of the segments are the same as those disclosed in the Company’s Annual Report on Form 10-K for the year ended December 31, 2018 filed with the SEC on March 20, 2019. The following tables present revenues, operating expenses and operating income (loss) by reportable segment:

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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Nine Months Ended September 30, 2019** | | | | | | | | | | | | | |  |
|  |  | **Healthcare IT** | |  |  | **Practice Management** | |  |  | **Unallocated Corporate Expenses** | |  |  | **Total** | |  |
| Net revenue |  | $ | 38,518,361 |  |  | $ | 10,162,677 |  |  | $ | - |  |  | $ | 48,681,038 |  |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 23,912,120 |  |  |  | 7,867,444 |  |  |  | - |  |  |  | 31,779,564 |  |
| Selling and marketing |  |  | 1,065,750 |  |  |  | 25,774 |  |  |  | - |  |  |  | 1,091,524 |  |
| General and administrative |  |  | 8,549,122 |  |  |  | 1,504,506 |  |  |  | 3,704,177 |  |  |  | 13,757,805 |  |
| Research and development |  |  | 648,822 |  |  |  | - |  |  |  | - |  |  |  | 648,822 |  |
| Change in contingent consideration |  |  | (343,768 | ) |  |  | - |  |  |  | - |  |  |  | (343,768 | ) |
| Depreciation and amortization |  |  | 2,170,204 |  |  |  | 236,907 |  |  |  | - |  |  |  | 2,407,111 |  |
| Restructuring and impairment charges |  |  | 136,332 |  |  |  | - |  |  |  | - |  |  |  | 136,332 |  |
| Total operating expenses |  |  | 36,138,582 |  |  |  | 9,634,631 |  |  |  | 3,704,177 |  |  |  | 49,477,390 |  |
| Operating income (loss) |  | $ | 2,379,779 |  |  | $ | 528,046 |  |  | $ | (3,704,177 | ) |  | $ | (796,352 | ) |

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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30, 2019** | | | | | | | | | | | | | |  |
|  |  | **Healthcare IT** | |  |  | **Practice Management** | |  |  | **Unallocated Corporate Expenses** | |  |  | **Total** | |  |
| Net revenue |  | $ | 12,938,042 |  |  | $ | 3,913,286 |  |  | $ | - |  |  | $ | 16,851,328 |  |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 7,508,208 |  |  |  | 3,027,421 |  |  |  | - |  |  |  | 10,535,629 |  |
| Selling and marketing |  |  | 339,603 |  |  |  | 7,965 |  |  |  | - |  |  |  | 347,568 |  |
| General and administrative |  |  | 2,791,573 |  |  |  | 548,746 |  |  |  | 1,111,656 |  |  |  | 4,451,975 |  |
| Research and development |  |  | 175,758 |  |  |  | - |  |  |  | - |  |  |  | 175,758 |  |
| Change in contingent consideration |  |  | (279,565 | ) |  |  | - |  |  |  | - |  |  |  | (279,565 | ) |
| Depreciation and amortization |  |  | 735,133 |  |  |  | 79,077 |  |  |  | - |  |  |  | 814,210 |  |
| Restructuring and impairment charges |  |  | 136,332 |  |  |  | - |  |  |  | - |  |  |  | 136,332 |  |
| Total operating expenses |  |  | 11,407,042 |  |  |  | 3,663,209 |  |  |  | 1,111,656 |  |  |  | 16,181,907 |  |
| Operating income (loss) |  | $ | 1,531,000 |  |  | $ | 250,077 |  |  | $ | (1,111,656 | ) |  | $ | 669,421 |  |

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|  |  | **Nine Months Ended September 30, 2018** | | | | | | | | | | | | | |  |
|  |  | **Healthcare IT** | |  |  | **Practice Management** | |  |  | **Unallocated Corporate Expenses** | |  |  | **Total** | |  |
| Net revenue |  | $ | 30,720,367 |  |  | $ | 3,314,421 |  |  | $ | - |  |  | $ | 34,034,788 |  |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 18,303,270 |  |  |  | 2,638,265 |  |  |  | - |  |  |  | 20,941,535 |  |
| Selling and marketing |  |  | 1,159,943 |  |  |  | 9,640 |  |  |  | - |  |  |  | 1,169,583 |  |
| General and administrative |  |  | 6,591,165 |  |  |  | 552,514 |  |  |  | 3,642,555 |  |  |  | 10,786,234 |  |
| Research and development |  |  | 768,517 |  |  |  | - |  |  |  | - |  |  |  | 768,517 |  |
| Change in contingent consideration |  |  | 68,253 |  |  |  | - |  |  |  | - |  |  |  | 68,253 |  |
| Depreciation and amortization |  |  | 1,890,809 |  |  |  | 81,756 |  |  |  | - |  |  |  | 1,972,565 |  |
| Total operating expenses |  |  | 28,781,957 |  |  |  | 3,282,175 |  |  |  | 3,642,555 |  |  |  | 35,706,687 |  |
| Operating income (loss) |  | $ | 1,938,410 |  |  | $ | 32,246 |  |  | $ | (3,642,555 | ) |  | $ | (1,671,899 | ) |

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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30, 2018** | | | | | | | | | | | | | |  |
|  |  | **Healthcare IT** | |  |  | **Practice Management** | |  |  | **Unallocated Corporate Expenses** | |  |  | **Total** | |  |
| Net revenue |  | $ | 13,730,105 |  |  | $ | 3,314,421 |  |  | $ | - |  |  | $ | 17,044,526 |  |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 9,485,642 |  |  |  | 2,638,265 |  |  |  | - |  |  |  | 12,123,907 |  |
| Selling and marketing |  |  | 451,872 |  |  |  | 9,640 |  |  |  | - |  |  |  | 461,512 |  |
| General and administrative |  |  | 2,730,595 |  |  |  | 552,514 |  |  |  | 1,848,186 |  |  |  | 5,131,295 |  |
| Research and development |  |  | 263,717 |  |  |  | - |  |  |  | - |  |  |  | 263,717 |  |
| Change in contingent consideration |  |  | 25,473 |  |  |  | - |  |  |  | - |  |  |  | 25,473 |  |
| Depreciation and amortization |  |  | 740,342 |  |  |  | 81,756 |  |  |  | - |  |  |  | 822,098 |  |
| Total operating expenses |  |  | 13,697,641 |  |  |  | 3,282,175 |  |  |  | 1,848,186 |  |  |  | 18,828,002 |  |
| Operating income (loss) |  | $ | 32,464 |  |  | $ | 32,246 |  |  | $ | (1,848,186 | ) |  | $ | (1,783,476 | ) |

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***Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations***

The following is a discussion of our consolidated financial condition and results of operations for the three and nine months ended September 30, 2019 and 2018, and other factors that are expected to affect our prospective financial condition. The following discussion and analysis should be read together with our Condensed Consolidated Financial Statements and related notes beginning on page 4 of this Quarterly Report on Form 10-Q.

Some of the statements set forth in this section are forward-looking statements relating to our future results of operations. Our actual results may vary from the results anticipated by these statements. Please see “*Forward-Looking Statements*” on page 2 of this Quarterly Report on Form 10-Q.

**Overview**

MTBC, Inc., (formerly Medical Transcription Billing, Corp.) together with its consolidated subsidiaries (“MTBC” or the “Company”), is a healthcare information technology company that provides a suite of proprietary web-based solutions and business services to healthcare providers. Our integrated Software-as-a-Service (“SaaS”) platform and business services are designed to help our clients increase revenues, streamline workflows and make better business and clinical decisions, while reducing administrative burdens and operating costs. These solutions and services include:

Healthcare IT:

|  |  |  |
| --- | --- | --- |
|  | ● | Revenue cycle management (“RCM”) services; |

|  |  |  |
| --- | --- | --- |
|  | ○ | Proprietary, healthcare IT solutions, which are part of our RCM services, including: |

|  |  |  |
| --- | --- | --- |
|  | ■ | Electronic health records, |
|  | ■ | Practice management software and related tools, |
|  | ■ | Mobile Health (“mHealth”) solutions, |
|  | ■ | Healthcare claims clearinghouse, and |
|  | ■ | Business intelligence, customized applications, interfaces and a variety of other technology solutions that support our healthcare clients. |

|  |  |  |
| --- | --- | --- |
|  | ● | Group purchasing services. |

Practice Management:

|  |  |  |
| --- | --- | --- |
|  | ● | Comprehensive practice management services. |

We are able to deliver our industry-leading solutions at very competitive prices because we leverage a combination of our proprietary software, which automates our workflows and increases efficiency, together with our team of experienced health industry experts throughout the United States, who are supported by our highly educated and specialized offshore workforce of approximately 2,200 team members at labor costs that we believe are approximately one-tenth the cost of comparable U.S. employees. Our unique business model has also allowed us to become a leading consolidator in our industry sector, in which we have gained a reputation for being able to acquire and transform distressed competitors into profitable operations of MTBC.

During April 2019, the Company acquired substantially all of the revenue cycle management and practice management business of Etransmedia Technology, Inc. and its subsidiaries (together “ETM”). The Company paid $1.6 million in cash for the acquisition.

During July 2018, the Company acquired substantially all of the revenue cycle management, practice management and group purchasing assets of Orion Healthcorp, Inc. and 13 of its affiliates (together, “Orion”). The Company paid $12.6 million in cash for the acquisition. This acquisition expanded the scope of our offerings to include additional niche hospital solutions, a service that negotiates vaccine discounts with pharmaceutical manufacturers and then extends those vaccine discounts to physician members, and a service that provides end-to-end practice management services to physician practices under multi-decade management service agreements.

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Adoption of our RCM solutions requires little or no upfront expenditure by a practice. Additionally, for most of our solutions and customers, our financial performance is linked directly to the financial performance of our clients because the vast majority of our revenues are based on a percentage of our clients’ collections. The standard fee for our complete, integrated, end-to-end solution is among the lowest in the industry. We currently provide services to more than 11,000 providers, (which we define as physicians, nurses, nurse practitioners, physician assistants and other clinical staff that render bills for their services) practicing in approximately 1,800 independent medical practices and hospitals.

Our offshore operations in Pakistan and Sri Lanka accounted for approximately 14% and 24% of total expenses for the nine months ended September 30, 2019 and 2018, respectively. A significant portion of those foreign expenses were personnel-related costs (approximately 78% and 79% for the nine months ended September 30, 2019 and 2018). Because personnel-related costs are significantly lower in Pakistan and Sri Lanka than in the U.S. and many other offshore locations, we believe our offshore operations give us a competitive advantage over many industry participants. We are able to achieve significant cost reductions as leverage technology to reduce manual work and strategically transition a portion of the remaining manual tasks to our highly-specialized, cost-efficient team in the U.S., Pakistan and Sri Lanka.

**Key Performance Measures**

We consider numerous factors in assessing our performance. Key performance measures used by management, including adjusted EBITDA, adjusted operating income, adjusted operating margin, adjusted net income and adjusted net income per share, are non-GAAP financial measures, which we believe better enable management and investors to analyze and compare the underlying business results from period to period.

These non-GAAP financial measures should not be considered in isolation, or as a substitute for or superior to, financial measures calculated in accordance with accounting principles generally accepted in the United States of America (“GAAP”). Moreover, these non-GAAP financial measures have limitations in that they do not reflect all the items associated with the operations of our business as determined in accordance with GAAP. We compensate for these limitations by analyzing current and future results on a GAAP basis as well as a non-GAAP basis, and we provide reconciliations from the most directly comparable GAAP financial measures to the non-GAAP financial measures. Our non-GAAP financial measures may not be comparable to similarly titled measures of other companies. Other companies, including companies in our industry, may calculate similarly titled non-GAAP financial measures differently than we do, limiting the usefulness of those measures for comparative purposes.

Adjusted EBITDA, adjusted operating income, adjusted operating margin, adjusted net income and adjusted net income per share provide an alternative view of performance used by management and we believe that an investor’s understanding of our performance is enhanced by disclosing these adjusted performance measures.

Adjusted EBITDA excludes the following elements which are included in GAAP net income (loss):

|  |  |  |
| --- | --- | --- |
|  | ● | Income tax (benefit) expense or the cash requirements to pay our taxes; |
|  | ● | Interest expense, or the cash requirements necessary to service interest on principal payments, on our debt; |
|  | ● | Foreign currency gains and losses and other non-operating expenditures; |
|  | ● | Stock-based compensation expense includes cash-settled awards and the related taxes, based on changes in the stock price; |
|  | ● | Depreciation and amortization charges; |
|  | ● | Integration costs, such as severance amounts paid to employees from acquired businesses, transaction costs, such as brokerage fees, pre-acquisition accounting costs and legal fees and exit costs related to contractual agreements; |
|  | ● | Restructuring and impairment charges; and |
|  | ● | Changes in contingent consideration. |

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Set forth below is a presentation of our adjusted EBITDA for the three and nine months ended September 30, 2019 and 2018:

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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
|  |  | ($ in thousands) | | | | | | | | | | | | | |  |
| Net revenue |  | $ | 16,851 |  |  | $ | 17,045 |  |  | $ | 48,681 |  |  | $ | 34,035 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GAAP net loss |  |  | (138 | ) |  |  | (1,832 | ) |  |  | (1,204 | ) |  |  | (1,562 | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Provision (benefit) for income taxes |  |  | 87 |  |  |  | (250 | ) |  |  | 102 |  |  |  | (152 | ) |
| Net interest expense |  |  | 32 |  |  |  | 80 |  |  |  | 82 |  |  |  | 193 |  |
| Foreign exchange loss (gain) / other expense |  |  | 704 |  |  |  | 227 |  |  |  | 408 |  |  |  | (105 | ) |
| Stock-based compensation expense |  |  | 775 |  |  |  | 987 |  |  |  | 2,325 |  |  |  | 1,524 |  |
| Depreciation and amortization |  |  | 814 |  |  |  | 822 |  |  |  | 2,407 |  |  |  | 1,973 |  |
| Transaction and integration costs |  |  | 464 |  |  |  | 806 |  |  |  | 1,403 |  |  |  | 1,457 |  |
| Restructuring and impairment charges |  |  | 136 |  |  |  | - |  |  |  | 136 |  |  |  | - |  |
| Change in contingent consideration |  |  | (280 | ) |  |  | 25 |  |  |  | (344 | ) |  |  | 68 |  |
| Adjusted EBITDA |  | **$** | **2,594** |  |  | **$** | **865** |  |  | **$** | **5,315** |  |  | **$** | **3,396** |  |

Adjusted operating income and adjusted operating margin exclude the following elements which are included in GAAP operating income (loss):

|  |  |  |
| --- | --- | --- |
|  | ● | Stock-based compensation expense includes cash-settled awards and the related taxes, based on changes in the stock price; |
|  | ● | Amortization of purchased intangible assets; |
|  | ● | Integration costs, such as severance amounts paid to employees from acquired businesses, transaction costs, such as brokerage fees, pre-acquisition accounting costs and legal fees and exit costs related to contractual agreements; |
|  | ● | Restructuring and impairment charges; and |
|  | ● | Changes in contingent consideration. |

Set forth below is a presentation of our adjusted operating income and adjusted operating margin, which represents adjusted operating income as a percentage of net revenue, for the three and nine months ended September 30, 2019 and 2018:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
|  |  | ($ in thousands) | | | | | | | | | | | | | |  |
| Net revenue |  | $ | 16,851 |  |  | $ | 17,045 |  |  | $ | 48,681 |  |  | $ | 34,035 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GAAP net loss |  |  | (138 | ) |  |  | (1,832 | ) |  |  | (1,204 | ) |  |  | (1,562 | ) |
| Provision (benefit) for income taxes |  |  | 87 |  |  |  | (250 | ) |  |  | 102 |  |  |  | (152 | ) |
| Net interest expense |  |  | 32 |  |  |  | 80 |  |  |  | 82 |  |  |  | 193 |  |
| Other expense (income) - net |  |  | 688 |  |  |  | 219 |  |  |  | 224 |  |  |  | (151 | ) |
| GAAP operating income (loss) |  |  | 669 |  |  |  | (1,783 | ) |  |  | (796 | ) |  |  | (1,672 | ) |
| GAAP operating margin |  |  | 4.0% |  |  |  | (10.5% | ) |  |  | (1.6% | ) |  |  | (4.9% | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Stock-based compensation expense |  |  | 775 |  |  |  | 987 |  |  |  | 2,325 |  |  |  | 1,524 |  |
| Amortization of purchased intangible assets |  |  | 512 |  |  |  | 559 |  |  |  | 1,549 |  |  |  | 1,257 |  |
| Transaction and integration costs |  |  | 464 |  |  |  | 806 |  |  |  | 1,403 |  |  |  | 1,457 |  |
| Restructuring and impairment charges |  |  | 136 |  |  |  | - |  |  |  | 136 |  |  |  | - |  |
| Change in contingent consideration |  |  | (280 | ) |  |  | 25 |  |  |  | (344 | ) |  |  | 68 |  |
| Non-GAAP adjusted operating income |  | **$** | **2,276** |  |  | **$** | **594** |  |  | **$** | **4,273** |  |  | **$** | **2,634** |  |
| Non-GAAP adjusted operating margin |  |  | 13.5% |  |  |  | 3.5% |  |  |  | 8.8% |  |  |  | 7.7% |  |

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Adjusted net income and adjusted net income per share exclude the following elements which are included in GAAP net income (loss):

|  |  |  |
| --- | --- | --- |
|  | ● | Foreign currency gains and losses and other non-operating expenditures; |
|  | ● | Stock-based compensation expense includes cash-settled awards and the related taxes, based on changes in the stock price; |
|  | ● | Amortization of purchased intangible assets; |
|  | ● | Integration costs, such as severance amounts paid to employees from acquired businesses, transaction costs, such as brokerage fees, pre-acquisition accounting costs and legal fees and exit costs related to contractual agreements; |
|  | ● | Restructuring and impairment charges; |
|  | ● | Changes in contingent consideration; and |
|  | ● | Income tax (benefit) expense resulting from the amortization of goodwill related to our acquisitions. |

No tax effect has been provided in computing non-GAAP adjusted net income and non-GAAP adjusted net income per share as the Company has sufficient carry forward net operating losses to offset the applicable income taxes. The following table shows our reconciliation of GAAP net loss to non-GAAP adjusted net income for the three and nine months ended September 30, 2019 and 2018:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
|  |  | ($ in thousands except for per share amounts) | | | | | | | | | | | | | |  |
| GAAP net loss |  | $ | (138 | ) |  | $ | (1,832 | ) |  | $ | (1,204 | ) |  | $ | (1,562 | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foreign exchange loss (gain) / other expense |  |  | 704 |  |  |  | 227 |  |  |  | 408 |  |  |  | (105 | ) |
| Stock-based compensation expense |  |  | 775 |  |  |  | 987 |  |  |  | 2,325 |  |  |  | 1,524 |  |
| Amortization of purchased intangible assets |  |  | 512 |  |  |  | 559 |  |  |  | 1,549 |  |  |  | 1,257 |  |
| Transaction and integration costs |  |  | 464 |  |  |  | 806 |  |  |  | 1,403 |  |  |  | 1,457 |  |
| Restructuring and impairment charges |  |  | 136 |  |  |  | - |  |  |  | 136 |  |  |  | - |  |
| Change in contingent consideration |  |  | (280 | ) |  |  | 25 |  |  |  | (344 | ) |  |  | 68 |  |
| Income tax expense (benefit) related to goodwill |  |  | 45 |  |  |  | (265 | ) |  |  | 30 |  |  |  | (187 | ) |
| Non-GAAP adjusted net income |  | **$** | **2,218** |  |  | **$** | **507** |  |  | **$** | **4,303** |  |  | **$** | **2,452** |  |

Set forth below is a reconciliation of our GAAP net loss attributable to common shareholders, per share to our non-GAAP adjusted net income per share:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| GAAP net loss attributable to common shareholders, per share |  | $ | (0.14 | ) |  | $ | (0.25 | ) |  | $ | (0.48 | ) |  | $ | (0.40 | ) |
| Impact of preferred stock dividend |  |  | 0.13 |  |  |  | 0.10 |  |  |  | 0.38 |  |  |  | 0.27 |  |
| Net loss per end-of-period share |  |  | (0.01 | ) |  |  | (0.15 | ) |  |  | (0.10 | ) |  |  | (0.13 | ) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Foreign exchange loss (gain) / other expense |  |  | 0.06 |  |  |  | 0.02 |  |  |  | 0.03 |  |  |  | (0.01 | ) |
| Stock-based compensation expense |  |  | 0.06 |  |  |  | 0.08 |  |  |  | 0.19 |  |  |  | 0.13 |  |
| Amortization of purchased intangible assets |  |  | 0.04 |  |  |  | 0.04 |  |  |  | 0.13 |  |  |  | 0.11 |  |
| Transaction and integration costs |  |  | 0.04 |  |  |  | 0.07 |  |  |  | 0.11 |  |  |  | 0.12 |  |
| Restructuring and impairment charges |  |  | 0.01 |  |  |  | - |  |  |  | 0.01 |  |  |  | - |  |
| Change in contingent consideration |  |  | (0.02 | ) |  |  | 0.00 |  |  |  | (0.03 | ) |  |  | 0.01 |  |
| Income tax expense (benefit) related to goodwill |  |  | 0.00 |  |  |  | (0.02 | ) |  |  | 0.00 |  |  |  | (0.02 | ) |
| Non-GAAP adjusted net income per share |  | **$** | **0.18** |  |  | **$** | **0.04** |  |  | **$** | **0.35** |  |  | **$** | **0.21** |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| End-of-period shares |  |  | 12,212,323 |  |  |  | 11,829,758 |  |  |  | 12,212,323 |  |  |  | 11,829,758 |  |

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For purposes of determining non-GAAP adjusted net income per share, the Company used the number of common shares outstanding at the end of September 30, 2019 and 2018. Non-GAAP adjusted net income per share does not take into account dividends paid on our preferred stock. No tax effect has been provided in computing non-GAAP adjusted net income and non-GAAP adjusted net income per common share as the Company has sufficient carry forward net operating losses to offset the applicable income taxes.

**Key Metrics**

In addition to the line items in our condensed consolidated financial statements, we regularly review the following metrics. We believe information on these metrics is useful for investors to understand the underlying trends in our business.

***Providers and Practices Served:*** As of September 30, 2019, we provided services to an estimated universe of more than 11,000 providers (which we define as physicians, nurses, nurse practitioners, physician assistants and other clinical staff that render bills for their services), representing approximately 1,800 independent medical practices and hospitals. In addition, we served approximately 200 clients who were not medical practices, but are service organizations who serve the healthcare community. As of September 30, 2018, we served approximately more than 11,000 providers representing approximately 1,800 practices. The foregoing numbers include clients leveraging any of our products or services and are based in part upon estimates in cases where the precise number of practices or providers is unknown.

**Sources of Revenue**

*Revenue:* We primarily derive our revenues from revenue cycle management services, reported in our Healthcare IT segment, which is typically billed as a percentage of payments collected by our customers. This fee includes RCM, as well as the ability to use our EHR and practice management software as part of the bundled fee. All of these services are considered revenue cycle management revenue. These services accounted for approximately 64% and 69% of our revenues during the three months ended September 30, 2019 and 2018, respectively, and 67% and 79% for nine months ended September 30, 2019 and 2018, respectively. Other Healthcare IT services, including printing and mailing operations and professional services, represented approximately 13% and 12% of revenues for the three months ended September 30, 2019 and 2018, respectively, and 12% and 11% of the revenues for the nine months ended September 30, 2019 and 2018, respectively.

As a result primarily of the Orion acquisition, we earned approximately 23% and 19% of our revenue from practice management services during the three months ended September 30, 2019 and 2018, respectively, and approximately 21% and 10% for the nine months ended September 30, 2019 and 2018, respectively. This revenue represents fees based on our actual costs plus a percentage of the operating profit and is reported in our Practice Management segment.

**Operating Expenses**

*Direct Operating Costs.* Direct operating cost consists primarily of salaries and benefits related to personnel who provide services to our customers, claims processing costs, costs to operate the three managed practices, including facility lease costs, supplies, insurance and other direct costs related to our services. Costs associated with the implementation of new customers are expensed as incurred. The reported amounts of direct operating costs do not include depreciation and amortization, which are broken out separately in the condensed consolidated statements of operations.

*Selling and Marketing Expense.* Selling and marketing expense consists primarily of compensation and benefits, commissions, travel and advertising expenses.

*Research and Development Expense.* Research and development expense consists primarily of personnel-related costs and third-party contractor costs.

*General and Administrative Expense.* General and administrative expense consists primarily of personnel-related expense for administrative employees, including compensation, benefits, travel, facility lease costs and insurance, software license fees and outside professional fees.

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*Contingent Consideration.* Contingent consideration represents the portion of consideration payable to the sellers of some of our acquisitions, the amount of which is based on the achievement of defined performance measures contained in the purchase agreements. Contingent consideration is adjusted to fair value at the end of each reporting period.

*Depreciation and Amortization Expense.* Depreciation expense is charged using the straight-line method over the estimated lives of the assets ranging from three to ten years. Amortization expense is charged on either an accelerated or on a straight-line basis over a period of three or four years for most intangible assets acquired in connection with acquisitions including those intangibles related to the group purchasing services. Amortization expense related to the value of our practice management clients is amortized on a straight-line basis over a period of twelve years.

*Restructuring and Impairment Charges.* Restructuring charges represent the remaining lease costs for a facility no longer used by the Company as the employees were moved to another Company facility. Impairment charges represent charges recorded for a leased facility no longer being used by the Company. The Company is marketing the facility for sublease.

*Interest and Other Income (Expense).* Interest expense consists primarily of interest costs related to our working capital line of credit, term loans and amounts due in connection with acquisitions, offset by interest income. Other income (expense) results primarily from foreign currency transaction gains (losses) and income earned from temporary cash investments.

*Income Tax.* In preparing our condensed consolidated financial statements, we estimate income taxes in each of the jurisdictions in which we operate. This process involves estimating actual current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and financial reporting purposes. These differences result in deferred income tax assets and liabilities. Although the Company is forecasting a return to profitability, it incurred cumulative losses, which make realization of a deferred tax asset difficult to support in accordance with ASC 740. Accordingly, a valuation allowance has been recorded against all deferred tax assets as of September 30, 2019 and December 31, 2018.

**Critical Accounting Policies and Estimates**

The critical accounting policies and estimates used in the preparation of our condensed consolidated financial statements that we believe affect our more significant judgments and estimates used in the preparation of our condensed consolidated financial statements presented in this Report are described in Management’s Discussion and Analysis of Financial Condition and Results of Operations and in the Notes to the consolidated financial statements included in our Annual Report on Form 10- K for the year ended December 31, 2018.

Except for the adoption of FASB ASC Topic 842, Leases, discussed below, there have been no material changes to our critical accounting policies and estimates during the nine months ended September 30, 2019 as compared to those reported in our Annual Report on Form 10-K for the year ended December 31, 2018.

*Leases:*

We adopted ASU 2016-02: *Leases* (Topic 842) as of January 1, 2019. We determine if an arrangement is a lease at inception. Operating leases are included in operating lease right-of-use (“ROU”) assets, operating lease liability (current portion) and operating lease liability (noncurrent portion) in our condensed consolidated balance sheet at September 30, 2019. The Company does not have any finance leases.

ROU assets represent our right to use an underlying asset for the lease term and lease liabilities represent our obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at the lease commencement date based on the estimated present value of lease payments over the lease term.

We use our estimated incremental borrowing rates, which are derived from information available at the lease commencement date, in determining the present value of lease payments. We give consideration to bank financing arrangements, geographical location and collateralization of assets when calculating our incremental borrowing rates.

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Our lease term includes options to extend the lease when it is reasonably certain that we will exercise that option. Leases with a term of less than 12 months are not recorded in the condensed consolidated balance sheet. Our lease agreements do not contain any residual value guarantees. For real estate leases, we account for the leased and non-leased components as a single lease component. Some leases include escalation clauses and termination options that are factored into the determination of the future lease payments when appropriate.

There have been no material changes in our critical accounting policies and estimates from those described in the Management’s Discussion and Analysis of Financial Condition and Results of Operations, included in our Annual Report on Form 10-K for the year ended December 31, 2018, filed with the SEC on March 20, 2019.

**Results of Operations**

The following table sets forth our consolidated results of operations as a percentage of total revenue for the periods shown:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| Net revenue |  |  | 100.0 | % |  |  | 100.0 | % |  |  | 100.0 | % |  |  | 100.0 | % |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct operating costs |  |  | 62.5 | % |  |  | 71.1 | % |  |  | 65.3 | % |  |  | 61.5 | % |
| Selling and marketing |  |  | 2.1 | % |  |  | 2.7 | % |  |  | 2.2 | % |  |  | 3.4 | % |
| General and administrative |  |  | 26.4 | % |  |  | 30.1 | % |  |  | 28.3 | % |  |  | 31.7 | % |
| Research and development |  |  | 1.0 | % |  |  | 1.5 | % |  |  | 1.3 | % |  |  | 2.3 | % |
| Change in contingent consideration |  |  | (1.7 | %) |  |  | 0.1 | % |  |  | (0.7 | %) |  |  | 0.2 | % |
| Depreciation and amortization |  |  | 4.8 | % |  |  | 4.8 | % |  |  | 4.9 | % |  |  | 5.8 | % |
| Restructuring charges |  |  | 0.8 | % |  |  | 0.0 | % |  |  | 0.3 | % |  |  | 0.0 | % |
| Total operating expenses |  |  | 95.9 | % |  |  | 110.3 | % |  |  | 101.6 | % |  |  | 104.9 | % |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) |  |  | 4.1 | % |  |  | (10.3 | %) |  |  | (1.6 | %) |  |  | (4.9 | %) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest expense - net |  |  | 0.2 | % |  |  | 0.5 | % |  |  | 0.2 | % |  |  | 0.6 | % |
| Other (expense) income - net |  |  | (4.1 | %) |  |  | (1.3 | %) |  |  | (0.5 | %) |  |  | 0.4 | % |
| Loss before income taxes |  |  | (0.2 | %) |  |  | (12.1 | %) |  |  | (2.3 | %) |  |  | (5.1 | %) |
| Income tax provision (benefit) |  |  | 0.5 | % |  |  | (1.5 | %) |  |  | 0.2 | % |  |  | (0.4 | %) |
| Net loss |  |  | (0.7 | %) |  |  | (10.6 | %) |  |  | (2.5 | %) |  |  | (4.7 | %) |

***Comparison of the three and nine months ended September 30, 2019 and 2018***

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Three Months Ended** | | | | | |  |  |  | |  |  |  | |  |  | **Nine Months Ended** | | | | | |  |  |  | |  |  |  | |  |
|  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |
| Net revenue |  | $ | 16,851,328 |  |  | $ | 17,044,526 |  |  | $ | (193,198 | ) |  |  | (1 | %) |  | $ | 48,681,038 |  |  | $ | 34,034,788 |  |  | $ | 14,646,250 |  |  |  | 43 | % |

*Revenue.* Total revenue of $16.9 million for the three months ended September 30, 2019 decreased by $193,000 or 1% from revenue of $17.0 million for the three months ended September 30, 2018. Total revenue of $48.7 million for the nine months ended September 30, 2019 increased by $14.6 million or 43% from revenue of $34 million for the nine months ended September 30, 2018. Revenue for the three and nine months ended September 30, 2019 includes approximately $9.1 million and $26.0 million respectively, from customers acquired in the Orion and ETM acquisitions. Revenue for the three and nine months ended September 30, 2019 includes $12.6 million and $37.8 million respectively, relating to RCM clients and other revenue streams, $3.9 million and $10.1 million respectively, for practice management services and $296,000 and $701,000 respectively, related to group purchasing services.

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|  |  | **Three Months Ended** | | | | | |  |  |  | | | | | |  |  | **Nine Months Ended** | | | | | |  |  |  | |  |  |  | |  |
|  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |
| Direct operating costs |  | $ | 10,535,629 |  |  | $ | 12,123,907 |  |  | $ | (1,588,278 | ) |  |  | (13 | %) |  | $ | 31,779,564 |  |  | $ | 20,941,535 |  |  | $ | 10,838,029 |  |  |  | 52 | % |
| Selling and marketing |  |  | 347,568 |  |  |  | 461,512 |  |  |  | (113,944 | ) |  |  | (25 | %) |  |  | 1,091,524 |  |  |  | 1,169,583 |  |  |  | (78,059 | ) |  |  | (7 | %) |
| General and administrative |  |  | 4,451,975 |  |  |  | 5,131,295 |  |  |  | (679,320 | ) |  |  | (13 | %) |  |  | 13,757,805 |  |  |  | 10,786,234 |  |  |  | 2,971,571 |  |  |  | 28 | % |
| Research and development |  |  | 175,758 |  |  |  | 263,717 |  |  |  | (87,959 | ) |  |  | (33 | %) |  |  | 648,822 |  |  |  | 768,517 |  |  |  | (119,695 | ) |  |  | (16 | %) |
| Change in contingent consideration |  |  | (279,565 | ) |  |  | 25,473 |  |  |  | (305,038 | ) |  |  | (1,197 | %) |  |  | (343,768 | ) |  |  | 68,253 |  |  |  | (412,021 | ) |  |  | (604 | %) |
| Depreciation |  |  | 237,574 |  |  |  | 188,893 |  |  |  | 48,681 |  |  |  | 26 | % |  |  | 668,916 |  |  |  | 484,881 |  |  |  | 184,035 |  |  |  | 38 | % |
| Amortization |  |  | 576,636 |  |  |  | 633,205 |  |  |  | (56,569 | ) |  |  | (9 | %) |  |  | 1,738,195 |  |  |  | 1,487,684 |  |  |  | 250,511 |  |  |  | 17 | % |
| Resturcturing and impairment charges |  |  | 136,332 |  |  |  | - |  |  |  | 136,332 |  |  |  | 100 | % |  |  | 136,332 |  |  |  | - |  |  |  | 136,332 |  |  |  | 100 | % |
| Total operating expenses |  | $ | 16,181,907 |  |  | $ | 18,828,002 |  |  | $ | (2,646,095 | ) |  |  | (14 | %) |  | $ | 49,477,390 |  |  | $ | 35,706,687 |  |  | $ | 13,770,703 |  |  |  | 39 | % |

*Direct Operating Costs.* Direct operating costs of $10.5 million and $31.8 million for the three and nine months ended September 30, 2019 decreased by $1.6 million or 13% and increased by $10.8 million or 52% from direct operating costs of $12.1 million and $20.9 million for the three and nine months ended September 30, 2018, respectively. During the three months ended September 30, 2019, salary costs decreased by $697,000 and outsourcing and processing costs decreased by $1.1 million. During the nine months ended September 30, 2019, salary costs increased by $5.8 million and outsourcing and processing costs increased by $838,000. Facility costs decreased by $8,000 for the three months ended September 30, 2019 and increased by $960,000 for the nine months ended September 30, 2019. Medical supplies for the managed practices increased by $196,000 and $2.6 million for the three and nine months ended September 30, 2019, respectively. Postage and delivery costs increased by $39,000 and $284,000, respectively for the three and nine months ended September 30, 2019. The increase in the costs for the three and nine months ended September 30, 2019 were primarily related to the Orion and Etransmedia acquisitions.

*Selling and Marketing Expense.* Selling and marketing expense of $348,000 and $1.1 million for the three and nine months ended September 30, 2019 decreased by $114,000 or 25% and by $78,000 or 7% from selling and marketing expense of $462,000 and $1.2 million for the three and nine months ended September 30, 2018, respectively.

*General and Administrative Expense.* General and administrative expense of $4.5 million and $13.8 million for the three and nine months ended September 30, 2019 decreased by $679,000 or 13% and increased by $3.0 million or 28% compared to the same period in 2018. The increase in general and administrative expense for the nine months ended September 30, 2019 was primarily related to additional salaries, facility costs and professional fees as a result of the Orion and Etransmedia acquisitions. The decrease in general and administrative expense for the three months ended September 30, 2019 was primarily due to a reduction in headcount subsequent to the acquisitions.

*Research and Development Expense.* Research and development expense of $176,000 and $649,000 for the three and nine months ended September 30, 2019 decreased by $88,000 and $120,000 from research and development expense of $264,000 and $769,000 for the three and nine months ended September 30, 2018, respectively. During the three and nine months ended September 30, 2019, the Company capitalized approximately $194,000 and $372,000 respectively of development costs in connection with its internal-use software.

*Contingent Consideration.* The change in contingent consideration of $412,000 for the nine months ended September 30, 2019 when compared to nine months ended September 30, 2018, was due to favorable settlements of the amount due to the owners of companies previously acquired.

*Depreciation.* Depreciation of $238,000 and $669,000 for the three and nine months ended September 30, 2019 increased by $49,000 or 26% and $184,000 or 38% from depreciation of $189,000 and $485,000 for the three and nine months ended September 30, 2018, respectively, primarily due to additional purchases and the property and equipment acquired as part of the Orion and ETM acquisitions.

*Amortization Expense.* Amortization expense of $577,000 and $1.7 million for the three and nine months ended September 30, 2019, respectively, decreased by $57,000 or 9% and increased by $251,000 or 17% from amortization expense of $633,000 and $1.5 million for the three and nine months ended September 30, 2018, respectively. The increase for the nine months ended September 30, 2019 was primarily related to the intangible assets acquired from the Orion and Etransmedia acquisitions. The decrease in amortization expense for the three months ended September 30, 2019 was due to intangibles related to the Company’s previous acquisitions becoming fully amortized.

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*Restructuring and Impairment Charges.* Restructuring charges represent the remaining lease costs for a facility no longer used by the Company as the employees were moved to another Company facility. Impairment charges represent charges recorded for a leased facility no longer being used by the Company. The Company is marketing the facility for sublease.

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|  |  | **Three Months Ended** | | | | | |  |  |  | |  |  |  | |  |  | **Nine Months Ended** | | | | | |  |  |  | |  |  |  | |  |
|  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |  | **September 30,** | | | | | |  |  | **Change** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |  | **2019** | |  |  | **2018** | |  |  | **Amount** | |  |  | **Percent** | |  |
| Interest income |  | $ | 57,272 |  |  | $ | 24,544 |  |  | $ | 32,728 |  |  |  | 133 | % |  | $ | 202,969 |  |  | $ | 59,768 |  |  | $ | 143,201 |  |  |  | 240 | % |
| Interest expense |  |  | (88,925 | ) |  |  | (104,872 | ) |  |  | 15,947 |  |  |  | (15 | %) |  |  | (284,883 | ) |  |  | (253,120 | ) |  |  | (31,763 | ) |  |  | 13 | % |
| Other (expense) income - net |  |  | (688,342 | ) |  |  | (218,721 | ) |  |  | (469,621 | ) |  |  | 215 | % |  |  | (224,151 | ) |  |  | 151,242 |  |  |  | (375,393 | ) |  |  | (248 | %) |
| Income tax provision |  |  | 86,970 |  |  |  | (250,072 | ) |  |  | 337,042 |  |  |  | (135 | %) |  |  | 101,790 |  |  |  | (151,872 | ) |  |  | 253,662 |  |  |  | (167 | %) |

*Interest Income.* Interest income of $57,000 and $203,000 for the three and nine months ended September 30, 2019 increased by $33,000 or 133% and $143,000 or 240% from interest income of $25,000 and $60,000 for the three and nine months ended September 30, 2018, respectively. The interest income represents interest earned on temporary cash investments.

*Interest Expense.* Interest expense of $89,000 and $285,000 for the three and nine months ended September 30, 2019, respectively, decreased by $16,000 or 15% and increased by $32,000 or 13% from interest expense of $105,000 and $253,000 for the three and nine months ended September 30, 2018, respectively. The increase for the nine months ended September 30, 2019 was primarily due to the additional vehicle financing obtained. Interest expense includes the amortization of deferred financing costs, which was $144,000 and $143,000 during the nine months ended September 30, 2019 and 2018, respectively.

*Other (Expense) Income - net.* Other expense - net was $688,000 and $224,000 for the three and nine months ended September 30, 2019, respectively compared to other expense - net of $219,000 and other income - net of $151,000 for the three and nine months ended September 30, 2018, respectively. Other (expense) income primarily represents foreign currency transaction gains (losses) resulting from transactions in foreign currencies other than the functional currency. These transaction gains and losses are recorded in the condensed consolidated statements of operations related to the recurring measurement and settlement of such transactions.

*Income Tax Provision.* There were $87,000 and $102,000 provisions for income taxes for the three and nine months ended September 30, 2019, respectively, compared to income tax benefits of $250,000 and $152,000 for the three and nine months ended September 30, 2018, respectively. As a result of the Company incurring a tax loss for 2018, which has an indefinite life under the current tax rules, the federal deferred tax liability was offset against the federal net operating loss to the extent allowable in 2018. The current income tax provision for the three and nine months ended September 30, 2019 was approximately $37,000 and $67,000, and primarily relates to state minimum taxes and foreign income taxes. Although the Company is forecasting a return to profitability, it has incurred losses historically and there is uncertainty regarding future U.S. taxable income, which makes realization of a deferred tax asset difficult to support in accordance with ASC 740. Accordingly, a valuation allowance was recorded against all deferred tax assets at September 30, 2019 and 2018.

**Liquidity and Capital Resources**

Borrowings under the SVB facility are based on 200% of repeatable revenue, reduced by an annualized attrition rate as defined in the agreement. As of September 30, 2019, nothing was drawn on the SVB credit agreement.

During the nine months ended September 30, 2019, there was positive cash flow from operations of approximately $4.8 million and as of September 30, 2019 the Company had approximately $14.0 million in cash, positive working capital of $14.8 million and no bank debt.

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During the second quarter of 2019, the Company paid the purchase price of $1.6 million for the ETM acquisition in cash.

During 2018, the Company paid the purchase price of $12.6 million for the Orion acquisition in cash. The Company occasionally utilizes its revolving line of credit with SVB, but, as of September 30, 2019, there was no balance outstanding. SVB doubled the maximum availability on the line from $5 million to $10 million in September 2018. During April 2018, the Company sold 420,000 shares of Series A Preferred Stock and raised net proceeds of approximately $9.4 million. During October 2018, the Company sold 600,000 additional shares of its Series A Preferred Stock raising net proceeds of approximately $13.4 million.

In connection with the Company’s July 2019 Form S-3, the Company entered into an At the Market Issuance Sales Agreement (the “Sales Agreement”) with B. Riley FBR, Inc. (“B. Riley FBR”), relating to the sale of up to $10.0 million of the Company’s Series A Preferred Stock. Under the Sales Agreement, the Company pays B. Riley FBR a commission rate of 3.0% of the gross proceeds from the sale of any shares of Series A Preferred Stock.

Beginning with the quarter ended September 30, 2019, 145,184 shares of the Company’s Series A Preferred Stock were sold pursuant to the Sales Agreement and the net proceeds to the Company from the sale of the Series A Preferred Stock were approximately $3.7 million after deducting commissions paid of approximately $118,000.

The following table summarizes our cash flows for the periods presented:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  | **Three Months Ended September 30,** | | | | | |  |  | **Nine Months Ended September 30,** | | | | | |  |
|  |  | **2019** | |  |  | **2018** | |  |  | **2019** | |  |  | **2018** | |  |
| Net cash provided by operating activities |  | $ | 1,440,872 |  |  | $ | 2,780,897 |  |  | $ | 4,753,801 |  |  | $ | 4,748,502 |  |
| Net cash used in investing activities |  |  | (422,430 | ) |  |  | (11,966,685 | ) |  |  | (2,926,650 | ) |  |  | (13,343,115 | ) |
| Net cash provided by (used in) financing activities |  |  | 1,719,201 |  |  |  | (1,427,406 | ) |  |  | (2,538,807 | ) |  |  | 5,776,640 |  |
| Effect of exchange rate changes on cash |  |  | 666,528 |  |  |  | 150,149 |  |  |  | 226,370 |  |  |  | (284,685 | ) |
| Net increase (decrease) in cash |  | $ | 3,404,171 |  |  | $ | (10,463,045 | ) |  | $ | (485,286 | ) |  | $ | (3,102,658 | ) |

The loss before income taxes was $51,000 and $1.1 million for the three and nine months ended September 30, 2019, respectively, which included $814,000 and $2.4 million of non-cash depreciation and amortization, respectively. The loss before tax for the three and nine months ended September 30, 2018 was $2.1 million and $1.7 million, respectively, which included $822,000 and $2.0 million of non-cash depreciation and amortization, respectively.

***Operating Activities***

Cash provided by operating activities was $4.8 million during both the nine months ended September 30, 2019 and September 30, 2018. The decrease in the net loss of $358,000 for the nine months ended September 30, 2019 as compared to the same period in 2018 included the following changes in non-cash items: an increase in depreciation and amortization of $442,000, an decrease in stock based compensation expense of $801,000, a change in the provision (benefit) for deferred income taxes of $222,000 and an increase in interest accretion of $239,000.

The net change in operating assets and liabilities was $3.5 million. Accounts receivable decreased by $127,000 for the nine months ended September 30, 2019, compared with a decrease of $902,000 for the nine months ended September 30, 2018. Accounts payable, accrued compensation and accrued expenses increased by $698,000 for the nine months ended September 30, 2019 compared to a decrease of $2.4 million for the nine months ended September 30, 2018. For the three and nine months ended September 30, 2019, the change in the lease liabilities is included in this amount.

***Investing Activities***

Capital expenditures were $1.3 million and $743,000 for the nine months ended September 30, 2019 and 2018, respectively. The capital expenditures for the nine months ended September 30, 2019 primarily represented computer equipment purchased for the Pakistan office and $372,000 of capitalized development costs in connection with internal-use software.

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***Financing Activities***

Cash used in financing activities during the nine months ended September 30, 2019 was $2.5 million and cash provided by financing activities was $5.8 million for the nine months ended September 30, 2018. Cash used in financing activities during the nine months ended September 30, 2019 included $290,000 of repayments for debt obligations, $4.5 million of preferred stock dividends and $1.3 million of tax withholding obligations paid in connection with stock awards issued to employees. Cash provided by financing activities included $9.4 million of net proceeds from issuing 420,000 shares of Preferred Stock during the nine months ended September 30, 2018 and $3.7 million from issuing Preferred Stock during the nine months ended September 30, 2019. Cash used in financing activities for nine months ended September 30, 2018 included $329,000 of repayment for debt obligations, $2.8 million of preferred stock dividends and $333,000 of tax withholding obligations paid in connection with stock awards issued to employees. There were no bank borrowings or bank debt repayments during the nine months ended September 30, 2019.

**Contractual Obligations and Commitments**

We have contractual obligations under our line of credit. We also maintain operating leases for property and certain office equipment. We were in compliance with all SVB covenants as of September 30, 2019. For additional information, see Contractual Obligations and Commitments under Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2018, filed with the SEC on March 20, 2019.

**Off-Balance Sheet Arrangements**

As of September 30, 2019, and 2018, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special-purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

***Item 3. Quantitative and Qualitative Disclosures about Market Risk***

We are a smaller reporting company as defined by 17 C.F.R. 229.10(f)(1) and are not required to provide information under this item, pursuant to Item 305(e) of Regulation S-K.

***Item 4. Controls and Procedures***

*Evaluation of Disclosure Controls and Procedures*

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, based on the 2013 framework and criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”), evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2019 as required by Rules 13a-15(b) and 15d-15(b) of the Exchange Act. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms.

Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officer, to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on the evaluation of our disclosure controls and procedures, as of September 30, 2019, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

*Changes in Internal Control Over Financial Reporting*

Beginning January 1, 2019, we implemented ASC 842, “*Leases.*” For its adoption, we implemented changes to our lease identification processes and control activities within them such as development of new entity-wide policies, in-house training, ongoing contract reviews and system changes to accommodate presentation and disclosure requirements.

There were no other changes in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) that occurred during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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**Part II. Other Information**

***Item 1. Legal Proceedings***

See discussion of legal proceedings in “Note 8, Commitments And Contingencies” of the Notes to Condensed Consolidated Financial Statements in this Quarterly Report.

***Item 1A. Risk Factors***

Pursuant to the instructions of Item 1A of Form 10-Q, a smaller reporting company is not required to provide the information required by this Item.

***Item 2. Unregistered Sales of Equity Securities and Use of Proceeds***

None.

***Item 3. Defaults upon Senior Securities***

Not applicable.

***Item 4. Mine Safety Disclosures***

Not applicable.

***Item 5. Other Information***

Not applicable.

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***Item 6. Exhibits***

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| **Exhibit Number** |  | **Exhibit Description** |
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| 31.1 |  | [Certification of the Company’s Principal Executive Officer pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), of the Securities Exchange Act of 1934, as amended.](ex31-1.htm) |
| 31.2 |  | [Certification of the Company’s Principal Financial Officer pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), of the Securities Exchange Act of 1934, as amended.](ex31-2.htm) |
| 32.1\* |  | [Certification of the Company’s Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](ex32-1.htm) |
| 32.2\* |  | [Certification of the Company’s Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](ex32-2.htm) |
| 101.INS |  | XBRL Instance |
| 101.SCH |  | XBRL Taxonomy Extension Schema |
| 101.CAL |  | XBRL Taxonomy Extension Calculation Linkbase |
| 101.LAB |  | XBRL Taxonomy Extension Label Linkbase |
| 101.PRE |  | XBRL Taxonomy Extension Presentation Linkbase |
| 101.DEF |  | XBRL Taxonomy Extension Definition Linkbase |

\*The certifications on Exhibit 32 hereto are not deemed “filed” for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, or otherwise subject to the liability of that Section. Such certifications will not be deemed incorporated by reference into any filing under the Securities Act or the Exchange Act, except to the extent that the Company specifically incorporates them by reference.

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**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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|  | **MTBC, Inc.** | |
|  |  |  |
| November 6, 2019 | By: | */s/ Stephen Snyder* |
| Date |  | Stephen Snyder |
|  |  | Chief Executive Officer |
|  |  |  |
| November 6, 2019 | By: | */s/ Bill Korn* |
| Date |  | Bill Korn |
|  |  | Chief Financial Officer |

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